San Diego Family Justice Center Strategic Plan

January 23 & 24, 2003



STRATEGIC PLAN

For Operationalizing the Family Justice Center 2008

"The FJC is real – it's no longer just a dream"

"We have 40 participating partners – 26 onsite and 16 offsite"

"Now, the next step in the dream is to bring all the partners together to develop the blue print for operationalizing services and management"

Facilitation by:

Adams & Adams Consulting and Training

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INTRODUCTION TO THE SAN DIEGO FAMILY JUSTICE CENTER STRATEGIC PLANNING PROCESS

The San Diego City Attorney's Office and the San Diego Police Department joined forces with the San Diego Domestic Violence Council to create *The San Diego Family Justice Center* to house the entire Police Department's Domestic Violence Unit as well as the City Attorney's Domestic Violence Unit under one roof. Never before has the criminal justice community had the opportunity to work with so many other professionals to offer such a wide range of services for victims at one location. The Family Justice Center opened its doors this fall of 2002 at 707 Broadway, downtown San Diego. Within five years, it will have a permanent home, with comprehensive medical and legal services, counseling for victims and children, links to Juvenile, Family and Criminal Courts and onsite child protective workers, probation, parole and border patrol officers, advocates, and the Kids-in-Court program.

Our Mission is to stop family violence, make victims safer, hold batterers accountable, make misdemeanors matter, never let a victim die in vain and provide long-term victim support.

Target Population and Geographic Location - An estimated 4000 victims per year will have access to a domestic violence response team, legal assistance, forensic medical care, crisis counseling, economic aide, employment services, housing resources, transportation, food and childcare. The focus will be on domestic violence cases including violations of protective orders, child abuse, elder abuse, same sex domestic violence, sexual assault and stalking -- the victims and offenders of the annual 11,000 domestic violence cases received by SDPD, including women of color, victims in same-sex relationships, victims with disabilities, immigrant victims and the elderly.

Once the big vision of housing all critical elements under one roof had been achieved and the Family Justice Center was in its initial stages of operation, the next critical step was to ensure its long-term operational viability.

<u>The biggest challenge of this project</u> was the integration of the many autonomous agencies into one victim-focused center. In determining the roles and the responsibilities of each partner, turf issues and hierarchies were bound to arise. This new way of working would require letting go of familiar and established systems. Change is stressful and many individuals and organizations will resist, even while they support the concept and end result.

The critical next step — In order to launch the program, we needed to conduct our strategic planning process to help implement and achieve our goals, including the development of a forensic medical unit, and the protection of our investment of time, funding and human resources. The transition from being separate, independent agencies to a collaborative one stop shop would require commitment, leadership, cooperation and coordination. All the stakeholders in this project possessed these qualities. However, knowing the challenges we faced and the importance of the success of this project, we decided to employ an independent consultant to assist in developing a strategic plan outlining responsibilities, procedures, as well as facilitating communication, problem solving and team building. The planning process was to include designing the infrastructures needed to support and sustain all of the Family Justice Center's operations, including a customized planning process for developing the Forensic Medical Unit.

The Family Justice Center Participatory Strategic Planning Process – We selected Judi Adams, Adams & Adams Consulting and Training, Inc, to help us create a five-year strategic plan

for fully operationalizing the Family Justice Center's programs, services and partnerships. The following is an overview of the three phase strategic planning process:

Strategic Planning Phase I – Designing the Strategic Planning Parameters - November 2002 (completed) In this phase, Judi Adams convened a Blue Print Team made up of 10 representatives from the key elements of Family Justice Center Partnership (law enforcement, community based organizations, private enterprise, health & human services, consumer advocates) in order to agree upon the following parameters for the Strategic Planning Process:

- Strategic Planning purpose, focus question and timeline The Blue Print Team Identified 75 100 partners who will serve as the FJC Strategic Planning Team to participate in two-day planning session to answer the following focus question: What would a fully (and successfully) operationalized Family Justice Center 'look like' in three years?
- Desired outcomes for the Strategic Planning Process (1) To develop an overarching shared vision of what the FJC consists of and can look like fully operationalized, (2) identify existing and potential blocks and barriers standing in the way of achieving that vision, (3) develop key strategies which will address blocks and barriers and operationalize the FJC, (4) identify key accomplishments to be achieved in the first year, (5) identify workgroups and implementation steps for the first quarter of year one.
- Dates and locations for Strategic Planning Workshops Planning meetings would be held January 22 & 23, 2003 at the Family Justice Center.

<u>Strategic Planning Phase II</u> – Facilitating the Strategic Planning Process - January 2003 This phase includes the preparation, facilitation and documentation of the Process.

- **Preparation** Adams & Adams is responsible for agenda design, preparation of materials and visuals, i.e. charts, supplies, development of timelines, and room set-up, etc.
- Facilitation* Adams & Adams will facilitate four Participatory Strategic Planning Workshops:
 (1) Practical Vision Workshop (2) Underlying Contradictions Workshop (3) Strategic Directions Workshop and (4) Implementation Workshop.
- **Documentation of Final Results** Adams & Adams will prepare the Family Justice Center Five-year strategic plan that will serve as the road map for operationalizing the Family Justice Center and specifically the Forensic Medical Unit.

$\frac{Strategic\ Planning\ Phase\ III}{2006}-Implementing,\ Managing,\ and\ Updating\ Plan-2003-2006$

In this phase, Adams & Adams helps the Strategic Planning Team with implementing and sustaining the momentum of the Strategic Plan. This includes:

- Organizing the workgroups that resulted from the two day planning process,
- Designing the communication system,
- Identifying a management structure to provide oversight of the strategic plan, and Scheduling and facilitating progress reviews.

The following pages of this report describe the products and the details resulting from the actual planning process which tool place in January 2003...

San Diego Family Justice Center Strategic Planning Products

Review of the FJC Strategic Planning Process	5
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Review of Our Strategic Planning Process

Here is a quick review of the process for our strategic planning process:

Meeting Date	Planning Component	Planning Focus Question
1/22/03 (9:00-4:00)	<u>Phase I</u> "Creating a Shared Vision"	Focus Question: What do we want FJC operations look like in five years when its time to move into its permanent home?
	Phase II "Identifying Barriers to the Vision"	Focus Question: What are the blocks, barriers and irritants that are standing in the way of achieving our vision?
1/23/03 (9:00–4:00)	Phase III "Actualizing the Vision"	Focus Question: What actions are needed to address the barriers and move us toward achieving our vision?
	Phase IV Implementation Planning	Focus Question: What do we actually intend to do in the first year? Want do we plan to accomplish over the next 90 days?
April 14, 2003 Aug. 20, 2003 Nov. 20, 2003 Noon – 3:00 At the FJC	90-Day Reviews "Reviewing our Strategic Plan"	Focus Question: What have we accomplished over the past 90 days? What have we learned? What do we plan to accomplish for the next 90 days? How are we progressing toward our vision?

Family Justice Center Strategic Plan Alt A-Glance

FJC Five-Year Vision for the Future (see page 5)

Focus Question: What do we want FJC operations look like in five years when its time to move into its permanent home?	in: What do	we want FJA	C operations	look like in five	e years when	its time to mov	e into its p	ermanent l	лоте?	
Comprehensive Integrated Wrap Around Legal	Integrated Legal	Shared Sustained	Effective Leadership	Expanded Regionalized	Integrated Information	Ongoing quality	Village designed	Inclusive Policies	Forensic & Medical	
Services	systems	Funding	Feam	Centers	Systems	improvement	facilities	and	Integrated	
						process		Practices	Health	
									Services	

Contradictions to the FJC Vision (see page 6)

	Focus Ques	stion: What c	contradictions,	. blocks & barr,	iers stand in the	Focus Question: What contradictions, blocks & barriers stand in the way of achieving our vision?	our vision?	
Hard to	Fragmented	Resistance	Limited	Undeveloped	Fragmented	Fragmented	Legal	Hard to
Overcome	Uncoordinated	2	Property	Strategic	and	uncoordinated	restrictions	Overcome
Territorial	Services	Change	Options	E E	uncoordinated	technology		Territorial
Conflicts					funding			Conflicts
-			_				_	••••

Three-Year Strategic Directions (see page 7)

tions and move us toward our Vision?	Stabilizing and Enhancing Infrastructure (SEI Taskforce)	 Acquire Future Sites Create Compatible Technology System: Developing Governing Structure
Focus Question: What are broad-based strategies that would address the contradictions and move us toward our Vision?	Maximizing Community Support and Involvement (MCSI Taskforce)	 Establish Leadership Buy In Established Community Buy In Broader Partnership and Resource Base
Focus Question: What are broad-based	Optimizing Service Delivery (OSD Taskforce)	 Create Increased Collaborative Funding Conduct Needs Assessment Remove Legal Barriers

Our Five-Year Vision (Outcomes)

This is what we want San Diego Family Justice Center Operations to look like in five years ...

home2	Inclusive Forensic Policies and Medical Practices Integrated Health Services	More diversity of Comprehensive clients On Call Medical Treatment On Call psychological assessment for all language) Add new partners e.g., substance abuse, OCJP, DSS
rits permanent	Village Designed Facilities	Village oncept for disconcept for disconcept for disconcept for transported (sourwing) warehouse Active (personal items and food) Octobrol
ne to move into	Ongoing Quality Improvement Process	Evaluation procedure Research on efficacy Ongoing quality improvement process Historical Documentation
s when its tin	Integrated Information Systems	Data sharing – real time with all partners On going technical needs/ services assessment and acquisition Shared domestic violence communication system Information system information system pilot, simcity)
ike in five year	Expanded Regionalized Centers	Entire county regionalized Branch offices International alliance with Mexico DV, SA, EA, and CA services and prosecution All forms of abuse include (elder, child and sexual)
erations look l	Effective Leadership Team	Installed Board of Directors Have a lobbying Body Full time operational/ Administrative staff Centralized regular communication on off site partners Confidential suggestion box acted upon
e want FJC op	Shared Sustained Funding	Funding fully funded center Comprehensiv e funding strategy Foundation for funding and volunteer support and volunting support and oversight national funds Community coordinated funding web
n: What do w	Integrated Legal systems	All law enforcement and prosecuting agencies fully participating Judicial officer on site Civil attorney representatives for all victims State/Fed Parole involvement Integrated and reformed court system Perpetration tracking system
Focus Question: What do we want F.K. operations look like in five years when its time to move into its permanent home?	Comprehensive Wrap Around Services	Referral Services for Batterer Transportation Systems for clients Hot/info line for schools (child) Training institute clients and professionals 24/7 availability Increased transitional housing services Education and Prevention program Prevention program/services Training and education for families Welcome committee: FJC grads Crisis care – day care parenting/ sanctuary Outreach to provide communities Join up with

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These are the blocks and barriers to our vision...

"us lble	Fragmented Uncoordinated Services	Resistance to	THE CO	Undeveloped	Fragmented and	Fragmented	Legal
"us "us lible	coordinated Services						
"us lility	1986	Change	Property	Strategic	uncoordinated funding	uncoordinated	restrictions
"us lility ible			Options			technology	
ble sility	icienț	Limited cognitive	Site acquisition	Poorly defined goals	Uncoordinated competition	Outdated systems	Confidentiality
<u>ə</u>	understanding of	ability	NIMBY, zoning	Undefined shared	Incomplete info regarding	Obsolete ever	barriers
<u>a</u>	scope and availability	Reluctance or	Identifying the	vision	funding sources	changing information	Liability issues
	vices	resistance to	location	Unclear leadership	Outdated funder knowledge	systems	Restrictive
	Uncoordinated system	change	Design	roles	of current program strategies	Weakened economy	policies and
	ivery	Cultural barriers	disagreement	Narrow or lack of	Information Systems	Insufficient	procedures
	Undear procedures	Limited cultural	Need for more	vísion	reluctance to share and	coordination of	
ons, and	Unidentified sources	competence	comprehensive	Conflicting priorities	outdated belief re:	resources	
	Fragmented/ unclear	(unaware)	community buy	and poorly defined	information sharing		٠
	-	Seriousness of	in and support	goals	Fragmented technology (and		
philosophies Services ~	- Sa	issue is devalued	Site availability	Disorganized/	outdated)		
Competition for funds overlapping	pnida	Can't done Gael	and local	nonexistent expansion			
Unprioritized agendas fragmented	ented	Strack	restrictions	plan			
Competing objectives uncoor	uncoordinated	Unidentified	Insufficient real.	Unclear prioríties			
and priorities Fragme	Fragmented or	populations	estate	-			
Mistrust between outdate	outdated system	Insufficient					
competing disciplines Un-sus	Un-sustained services	community			THE STATE OF THE S		
Different political delivery		collaboration					
	Limited Specialized	Shifting social				•	
Inflexible personality training	Ď.	consciousness	-				-
Regional private and Restric	Restricted pool of						
public politics providers	ers						

					-		
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Our Three-Year Strategic Directions (Goals)

These are the strategic directions that will address the contradictions and move us toward our vision...

Focus question:	The state of the s	that will deal with the co	ntradictions and move us toward
Create Increased Collaborative Funding: Research funders on who is being funded in San Diego Spend money to make money (media, community awareness) Communicate funding sources of all partners	Conduct Needs Assessment: Create vision paper that defines roles of FJC and partners Conduct needs assessment of services and gaps in services Identify service gap throughout San Diego region	Remove Legal Barriers: Implement legislation lobby Create a legal network of shared cooperative issues Coalesce/draft MOU's for legal purposes Develop a legal resource list	STRATEGIC DIRECTION Optimizing Service Delivery
Establish Leadership Buy In: Convene an elected official summit to hold accountable Create series of forums re: ID conflict/Needs Revisit goals often with all partners involved Ask for input/involvement	Established Community Buy In: Educate about benefits to stakeholders Provide ongoing education and create buy in Educate resistant parties on how change benefits them Attract media attention	Broader Partnership and Resource Base: Use University resources List corporate partners Develop regional provider network	STRATEGIC DIRECTION Maximizing community support and involvement
Acquire Future Sites: Contact real estate expert Look and obtain abandoned government property Partner with large developers/architectu re students Partner with a real estate firm	Create Compatible Technology System: Implement standardized technology Evaluate current tech systems Provide ongoing training Create IT needs assessment data base Revamp existing system — using students form a local university	Developing Governing Structure: Form a 501(C)(3) non profit Nominate board of directors	STRATEGIC DIRECTION Stabilizing and Enhancing Infrastructure

Our Planned Accomplishments for Year One

This is what we actually plan to accomplish over the first 12 months of our five year plan...

Focus Question: What do we intend to do in year one that will significantly move us toward our Vision? Strategic Direction Taskforce: Strategic Direction Taskforce: Strategic Direction Taskforce: Maximizing Community Optimizing Service Stabilizing and Enhancing Involvement & Support Delivery FJC Infrastructure Co-Captains: Brian - SC Co-Captains: Steve - CP, Co-Captains: Robert K - SC Kimberly - SC, CL-TBD CP & Inez - CL-TBD CP & CL-TBD Year L Year I Year Tasks/Responsibilities Tasks/Responsibilities Tasks/Responsibilities Inventory Partner Implement Public Develop CP Site services & funding Relations strategy -Committee - Jim/Cindy resources -Kim, Joe Maria, Inez, Dave C. Grossman Risk assessment - Kim. Invite new city staff Develop Resources Onmembers and council Line - Caroline, Danielle Brian A, Danielle members to tour - Gael. and Gael Repeat Offenders' Karen Integrated Intake -**Program** -Hastings Launch Volunteer Roll out DVCM - Jim A. Robert Academy -Judy **Evaluation Strategy** – Gun Confiscation Establish Speaker's Cecelia Program - Chris Bureau - Cal* Create Victim survey -On-site filings - Steve, Develop promotional Robert K. Jan materials - Kathleen, Inez Exploration of real **Fully Implement** David C. estate acquisition for Forensic Medical Unit -Media Campaign for future sites - Robert K. George, Gael Volunteer Academy -Establish linkages with Info line – Marta Gael, Jim, Maria, Dave, five architectural Invite SanDag to help Inez, Jennifer and Judy* schools - Robert develop SPT -Steve Website Management -Form FJC Foundation -Evaluate Strat plan Danielle Robert, Casey & Cal progress - Judi A. Set up Jurisdictional **Victim Empowerment** Teams - Brian E. Program - Shandra Develop Newsletter -Steve M. Invite legal community to tour - Brian E. Develop additional legal resources - Brian E.

Site Visitors strategy -

Marta

FAMILY JUSTICE CENTER ORGANIZATIONAL CHART

Focus Question: How will we manage this project?

In order for the strategic plan to be successful, it has to be integrated into management structure of the Family Justice Center. This will assure that:

- (1) All activities/projects are in keeping with the strategic planning vision.
- (2) Specific individuals take the lead on key activities or projects and are responsibilities for developing 90-day implementation plans for each key activity or project.
- (3) Progress is reviewed and updated regularly inside the existing management structure.

SAI		ILY JUSTICE (RSHIP TEAM	CENTER
City Attorney's C	Office ↓	San Die	go Police Department
Site Committee (SC) (CA, PD)	Community (Onsite		Community Leaders (C) (Offsite partners)

Blue Print Team: Taskforce captains and Leadership team, and facilitators. They design meeting agendas, evaluate progress and process.

Co-Captains: Convenes Taskforce meetings; tracks project progress; provides assistance and oversight **Lieutenants**: Are leads/reporters on projects or tasks; convene right people to plan out work; . They report out to the group on progress. Responsible for seeing that their 90-day plan is implemented objectives met. **Facilitators**: Implement agendas, facilitate meetings, prepare meeting resources, notices, and documentation.

FIC One-Year Action Planning Calendar (updated quarterly)

These are the actions we will take over the next year in order to launch our strategic plan and move us toward our vision...

Strategic Direction	Quarter I January, February, March '03	Quarter II April, May, June '03	Quarter III July, August, September '03	Quarter IV October, November,
Workgroups	CALLED STATE CONTRACTOR CONTRACTO	The state of the s		December '03
	Kick off repeat offender program within	Distribute questionnaire	Collect and compile data from	Produce services/needs
Optimizing	So days - project 2376	Identify the services needed	The first of the second and the second secon	report
Service Delivery	conduct letriality assessments (SARA) in all cases within 90 days	Identify confidentiality	Drait universal connucentainty waiver	two or more FIC nartners
Team: Dora, Joe,	Launch forensic unit within 90 days	Explore confidentiality waivers		can collaborate on
Bob, Mary, Connie,	Inventory services provided by partners			Report of number of
Barbara, Jan D.,	at FJC on-site and off site per grant			surveys mailed and
Steve and	mandates			number of collaborations
Kimberly	Create questionnaire to inventory			
	existing services and funders			
	Communicate funding sources of all			
	partners			
	Launch volunteers academy within 30	Hire an evaluation/researcher	Probation officers, border, US attorney,	Invite all superiors at
Maximizing	days	with domestic violence	DA, Parole, military brass	judge, key bar
Community	Invite new city council members and	experience	Speakers Bureau to review and improve	associations, legal clinics,
Support and	staff to FJC within 30 days	Send a letter to all elected	the FJC pp	family law attorneys
Involvement	Establish speaker's bureau for FJC	officials and universities asking	Publicize toll free number (PSA) with	Evaluate results of the
	within 30 days	them to ruc to their website	KOGO and with channel 10	organizations effective
Team: Robert F.,	Launch volunteer outreach campaign		Work with outside to help assess	
Nancy, Diane	with radio and television		organizational effectiveness	
Lesher, Jamea,	Invite SANDAG to SPT to help develop		Develop legal resources list Meet with	
Karen, Ashley, and	Reconvene this group to evaluate		department heads/ deans at university	
Gael	progress within quarter One		UCSU — Cal Western, SUSU Point Loma	
	Survey our existing on-site off PA – how they can evaluate themselves		Develop promotional materials (e.g. brochure)	
	Develop victim survey and distribute	Apply for FLC Foundation legal	FJC Foundation BOD in place	Evaluate and identify
Stabilizing and	Contact 10 regarding experts in San	status	ETC Enudation grapped legal status	reluctant technical
Enhancing	Diego and outside	Develop the system to collect	Ectablish linkages with five architectural	systems affiliated with FJC
Infrastructure		data for victims survey	school/programs	partners
Team: Robert				
Keetch, Carl				
Logan, Brian		-		
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Adams & Adams Consulting and Training, Inc. San Diego Family Justice Center Strategic Plan 2003

Strategic Direction Task Force Planning for Quarter I

Strategic Direction Task Force: Optimizing Service Delivery

Task Force Chair: Steve

Team Members: Steve, Dora, Jan, Barbara, Joe, Mary, Kimberly, Grossmont, and Connie

Planned Accomplishment: Identify Partners and Funding 1.		Planned Accomplishments for Quarter I					
1. Identify current FJC partners 2. Create a questionnaire draft and distribute to the team 3. Have team review the draft and make necessary changes 4. Finalize questionnaire 5. Plan for accessibility Planned Accomplishment: Begin High Risk Assessments 1. Identify assessment tool 2. Identify core training group and conduct in-house training 3. Provide assessment tools copies 4. Develop a procedure on how to share tools and resources among FJC and partners 5. Establish Ran King L/M/H 6. Determine a response for each category 7. Establish a review team for high risk families Planned Accomplishment: Launch Forensic Medical Unit 1. Develop memorandum of understanding with George 3. Identify funding 4. Obtain equipment for Forensic Medical Unit 5. Establish protocols 6. Establish billing procedure and sustained funding Kim Feb. 2003 Feb			Who:	By When:			
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Planned Accomplishment: Launch Forensic Medical Unit 1. Develop memorandum of understanding with Grossmont 2. Develop memorandum of understanding with George 3. Identify funding 4. Obtain equipment for Forensic Medical Unit 5. Establish protocols 6. Establish billing procedure and sustained funding Kimberly Kimberly Kimberly Kimberly March 2003 March 2003 March 2003 April 2003 April 2003	6.	Determine a response for each category	Jan	Feb. 2003			
 Unit Develop memorandum of understanding with Grossmont Develop memorandum of understanding with George Develop memorandum of understanding with George Identify funding Obtain equipment for Forensic Medical Unit Establish protocols Establish billing procedure and sustained funding Kimberly Kimberly Kimberly March 2003 March 2003 March 2003 Foresmont April 2003 	7.	Establish a review team for high risk families	Jan	1			
 Develop memorandum of understanding with Grossmont Develop memorandum of understanding with George Identify funding Obtain equipment for Forensic Medical Unit Establish protocols Establish billing procedure and sustained funding Kimberly Kimberly Kimberly Kimberly Kimberly Kimberly Kimberly Kimberly Grossmont April 2003 April 2003 		ned Accomplishment: Launch Forensic Medical		Appropriate to the state of the			
Grossmont 2. Develop memorandum of understanding with George Kimberly March 2003 3. Identify funding Kimberly March 2003 4. Obtain equipment for Forensic Medical Unit Kimberly March 2003 5. Establish protocols Grossmont April 2003 6. Establish billing procedure and sustained funding Grossmont April 2003							
3. Identify funding 4. Obtain equipment for Forensic Medical Unit 5. Establish protocols 6. Establish billing procedure and sustained funding Kimberly Kimberly Kimberly Kimberly Kimberly Grossmont April 2003 April 2003 April 2003	1.	, ·	Kimberly	March 2003			
3. Identify funding 4. Obtain equipment for Forensic Medical Unit 5. Establish protocols 6. Establish billing procedure and sustained funding Kimberly Kimberly Kimberly Kimberly Grossmont Grossmont April 2003 April 2003	2.	Develop memorandum of understanding with George	Kimberly	March 2003			
 4. Obtain equipment for Forensic Medical Unit 5. Establish protocols 6. Establish billing procedure and sustained funding Kimberly Grossmont April 2003 April 2003 	3.		Į .	1			
5. Establish protocols 6. Establish billing procedure and sustained funding Grossmont April 2003 April 2003	4.			1			
6. Establish billing procedure and sustained funding Grossmont April 2003	5.	Establish protocols		1			
	6.			, ,			
	7.		· · · · · · · · · · · · · · · · · · ·	April 2003 April 2003			

<u>Strategic Direction Task Force:</u> Maximizing Community Support and Involvement

Task Force Chair: Gael

Team Members: Karen, Diane, Tanya, Robert F, Inez and Nancy

Planned Accomplishments for Quarter I				
Planned Accomplishment: Invite New City Staff	Who:	By When:		
Members and Council Members	,			
1. Identify who makes calls	Gael	01/01/03		
2. Schedule a date and a time	Gael	01/01/03		
3. Prepare materials regarding the Family Justice Center	Gael	01/01/03		
4. Conduct a tour	Gael	01/01/03		
5. Send out thank you note	Karen	01/01/03		
Planned Accomplishment: Establish a Speakers		And the state of t		
Bureau 4	Robert F.	02/01/03		
1. Identify and draft a set of rules and duties	Gael	02/01/03		
2. Identify possible speakers and draft a list	Marta	03/01/03		
Have training and orientation date set	Gael	03/01/03		
4. Put together a power point presentation and training		00,02,00		
manual	Gael/Jim	04/01/03		
5. Start training of speakers	Gael	04/01/03		
6. Identify venues and delegate	Gael/Maria/Dave	04/01/03		
7. Outreach — media and community (does this need more?)	Karen/Robert F.	02/01/03		
6. Survey and evaluate Speakers Bureau	Raicin Robert 1.	02/01/03		
Planned Accomplishment: Volunteer Academy				
1. Identify a volunteer coordinator	Robert K. /Judy	Done		
2. Develop curriculum for a day track and a night track	Robert K. /Judy	Done		
3. Identify instructors and instructors begin orientation	Robert K. /Judy	02/15/03		
4. Recruit volunteers and begin screening		02/15/05		
5. Pick a date and a location	Robert K. /Judy	1 *		
	Robert K. /Judy	Done 02/01/03		
l	Robert K. /Judy	Done 02/01/03		
	Robert K. /Judy	Done 02/01/03		
8. Delineate volunteer roles and responsibilities	Robert K. /Judy	Done02/01/03		
9. Conduct a volunteer evaluation and an academy	Robert K. /Judy	04/01/03		
evaluation	·			
Planned Accomplishment: Media Campaign for	Gael/Jim	Now		
Volunteer Academy	Maria/Dave	Feb. 2003		
1. Recruit Maria				
2. Seek media coverage for volunteer academy and	Robert K.	Feb. 2003		
graduation	Inez	Feb. 2003		
3. Invite CP-TT's to graduation ceremonies				
4. Video tape Training Academy				

Strategic Direction Task Force: Stabilizing and Enhancing Infrastructure

Coordinator(s): Robert Keetch

Team Members: Jim Baker, Carl Logan, Robert Keetch and Brain Erickson

Planned Accomplishments for Quarter I			
Planned Accomplishment: Contact 10 real estate	Who:	By When:	
experts for acquisition of future sites			
1. Contact city real estate expert	Robert K.	1/24/03	
2. Contact 9 other real estate experts	Brian	2/24/03	
Planned Accomplishment: Form an I.R.C. 501(c)(3)	Carl	04/15/03	
corporation			
1. Draft a 501(c)(3) document	B 1 44	00101100	
	Robert K.	02/01/03	
Planned Accomplishment: Create a victim survey	Jim 💮	03/01/03	
within 30 days	Brian	04/01/03	
1. Contact Robert Keetch to obtain a copy of his survey			
2. Final editing of survey			
3. Determine a manner for distribution			

Our Parking Lot Issues...

We need to address evaluation – Specifically, "How are we going to evaluate our efforts, and what are we evaluating?"

Regarding Participatory Strategic Planning – how will we know if we are we on task? Answer: 90-day progress review meetings

Regarding Partners – how will we be kept apprised of how we're doing...what impact we're making? Answer: 90-day progress review meetings and documentation of progress for distribution

Who are we missing?

- Gay and Lesbian community representatives
- Fatality review committee of the DV Council

13 Feb. 549 86 80 48

Webb, Shelley

From: Foreman, Mark

Sent: Wednesday, April 30, 2008 4:48 PM

To:

Alejandra Ramirez (S); Allison Sepulveda; Armida Valencia; Carly Marodi; Carol Day; Claudia Salas ; Dawn Davis; Diane Lass; Elizabeth Vail; Erik Essington; Fabiola Figueroa ; Gloria Chavez ; Haydee Alvarez; Jackie Dietz; Jackie Dietz; Jan Malden; Jillian Carrick; Kristine Rowe; Lorena Avitea; Maria Gonzalez; Marissa Kaprow (S; Marissa Kaprow (S; Maura Casey; Patty Klingenberg; Rosa Villiagrana; Rosemary Willingham; Sarah Streets; Turgeon, Susana; Sylvia Guzman; Thomas Collins; Anderson, Clifton; Aguilar, Andrew; Barr, Mandy; Bean, Darren; Gonzalez, Juan; Ibarra, Angela; Queenan, James; Lee, Christopher; McClory, Brendan; Miller, Sherelene; Nooks-Addison, Lynette; Pollack, Melanie; Poole, Jacqueline; Ramirez, Tawnya; Reddish-Day, Angie; Rhoades, Kristin; Richardson, Anne; Rivo, Michael; Smith, Stephani; Somerville, Cherie; Spencer, Landy; Tamayo, Darlene; Thomas, Paula; Webb, Shelley; Cerar, Daniel; Mc elroy, Kimberly; Holmstrom, Anabel; Anna Vallez; Dawn Griffin; Manolo Guillen; Foreman, Mark; Mickey Stone; Monica Evans; Sekayan, Tamar; Belen-Gonzalez, Thelma; Amanda Quayle, Ph.D.; Andrea Hazen; Bobble Atlkins; Carlos Morales; Carol Day; Caroline Dessert; Cathle & Haywood Martin; Charles Wilson; christisilvaphd@gmail.com; Cindy Casselman; Cissy Pena; David Cranford; Diane McGrogan; Eva Navarro; Evelyn Torres; Jennifer Wu; John Deremiah; John Landsverk; irosen@sddcss.org; Judi Adams; Kolker, Michelle; Linda Wong-Kerberg; Lisa Quinn; Mari Guillermo; Mickey Stone; Mickey Stonier; Nancy Moyer; Nita Poole; Ruth Pierce; Sharon Jones; Stephen Standifird; Steve Silva; Thomas Collins; Tina Mason; Tracy Prior; Vanessa Kline; Verna Griffin Tabor

Cc: Olen, Jill; Nuesca, Mary; Jeff.Rowe@sdcounty.ca.gov; Jeff.Rowe@sdcounty.ca.gov; Tonya Torosian; Aguirre, Alfredo; AmandaQuayle; Laura.Spiegel@sdcounty.ca.gov

Subject: FJC and YWCA Merger

Family Justice Center Partners:

As most are aware, on March 27, 2008, the YWCA submitted a two part proposal to the Mayor's Office. Part I proposed that in 2010 the San Diego Family Justice Center co-locate at the YWCA as part of a grander effort to regionalize the work we all do. Part II proposed that as of July 1, 2008, the City would contract with the YWCA to take over the management functions of the Family Justice Center, subsequently eliminating the City department.

Mayor Jerry Sanders has accepted the proposal as presented, subject to concurrence by City Council. My understanding is that effective July 1, 2008, the City department will cease to exist. My understanding also, is that the plan is to have the YWCA seamlessly transition into the management role at the Family Justice Center and that some staff from the YWCA may relocate into existing SDFJC space.

I encourage all to remain focused and to continue your devotion and commitment to the families in need. We will all play a part in making this transition. It may be painful for some, but I am certain as a collaborative, we can come through this stronger.

My personal goal is to stay on as Director through June 30th. In that role, I will be contributing to make the transition a positive experience. My obligation lies with the families.

I appreciate all of the support and work you have all done and continue to do. Do not hesitate to call me or stop by if you have questions or concerns.

Mark Foreman, Director
San Diego Family Justice Center
Office 619-533-6010
Cell 619-980-5768
www.sandiegofamilyjusticecenter.org

Exhibit 50

City of San Diego Family Justice Center

Lease Facts

Initial Lease

Landlord:

707 Broadway, LLC

Tenant:

The City of San Diego

Term:

5 years, beginning December 26, 2001

Premises:

All of 3rd floor, office = 9,482 sq.ft.; storage = 2,827 sq.ft.

Portion of Basement B-2, storage = 2,700 sq.ft.

Total space = 15,009 sq.ft.

Annual Rent:

\$277,000 in last year of lease

1st Amendment

Term:

5 years, beginning July 1, 2002

Premises:

All of the 5th, 6th, and 7th floors of the building 5th floor = 9,071 sq.ft., usable = 8,796 sq.ft. 6th floor = 9,071 sq.ft., usable = 8,796 sq.ft. 7th floor = 9,071 sq.ft., usable = 8,796 sq.ft. Total space = 27,213 sq.ft., Usable = 26,388 sq.ft.

Annual Rent:

\$581,000 in last year of lease

2nd Amendment

(as of Sept 26, 2003)

Landlord:

7th & Broadway Partners, LLC 901 7th Avenue Partners, LLC

707 Weber, LLC

Tenant:

The City of San Diego

Term:

Ending March 31, 2010, approximately 30 months

Premises:

All of the 2nd, 5th, 6th, and 7th floors of the building

2nd floor = 12,308 sq.ft.

5th floor = 9,071 sq.ft., usable = 8,796 sq.ft. 6th floor = 9,071 sq.ft., usable = 8,796 sq.ft. 7th floor = 9,071 sq.ft., usable = 8,796 sq.ft.

Annual Rent:

\$669,000 in last year of lease - for floors 5, 6, & 7 \$274,000 in last year of lease - for the 2nd floor

eliminating racism empowering women

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Meet Our CEO

Home > About Us > Mission

our mission



Eliminating racism, empowering women -- it's what we are about and what we intend to do.

Our formal mission statement is:

The YWCA USA is a women's membership movement nourished by its roots in the Christian faith and sustained by the richness of many beliefs and values. Strengthened by diversity, the YWCA draws together members who strive to create opportunities for women's growth, leadership, and power in order to attain a common vision: peace, justice, freedom, and dignity for all people. The YWCA will thrust its collective power toward the elimination of racism, wherever it exists, and by any

YWCA USA - 1015 18th Street, NW, Suite 1100 - Washington, DC 20036 email: info@ywca.org - Phone: 202-467-0801 - Fax: 202-467-0802

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Office: YWCA Central Orange County
Address: 146 N Grand St
Orange, CA 92866-1512
Phone: 714-633-4950

Fax: 714-633-4950

Office: YWCA Gardena Valley
Address: 1341 W Gardena Blvd
Gardena, CA 90247-4827
Phone: 310-327-5356

Fax: 310-327-0524

Office: YWCA Greater Los Angeles Address: 3345 Wilshire Blvd Ste 300 Los Angeles , CA 90010-1814

one: 213-365-2991 c: 213-365-9887

Fax: 213-365-9887

Office: YWCA Harbor Area & South Bay

Address: 437 W 9th St San Pedro, CA 90731-3211

Phone: 310-547-0831 Fax: 310-547-4443

Office: YWCA North Orange County
Address: 215 E Commonwealth Ave # FEC

Fullerton, CA 92832-1957 Phone: 714-871-4488

Fax: 714-871-4709

Office: YWCA Pasadena-Foothill Valley

Address: 1200 N Fair Oaks Ave Pasadena, CA 91103-4201

Phone: 626-296-8433 Fax: 626-296-8434

Office: YWCA Sacramento
Address: 1122 17th St
Sacramento, CA 95814-4014

Phone: 916-264-8080 Fax: 916-264-8077

Office: YWCA San Francisco & Marin Address: 271 Austin St San Francisco , CA 94109-4519

Phone: 415-775-6502 Fax: 415-775-3925 Office: YWCA Contra Costa County Address: 1320 Arnold Dr Ste 170 Martinez, CA 94553-6537

Phone: 925-372-4213 Fax: 925-372-4216

Office: YWCA Glandale Address: 735 E Lexington Dr Glandale, CA 91206-3752

Phone: 818-242-4155 Fax: 818-240-6036

Office: YWCA Greater San Bernardino

Address: 567 N Sierra Way

San Bernardino , CA 92410-4816

Phone: 909-889-9536 Fax: 909-381-9826

Office: YWCA Monterey County
Address: 457 Webster St
Monterey , CA 93940-3220

Phone: 831-583-1025 Fax: 831-583-1027

Office: YWCA Oakland Address: 1515 Webster St Oakland , CA 94612-3355

Phone: 510-451-7901 Fax: 510-832-1159

Office: YWCA Riverside County
Address: 8172 Magnolia Ave
Riverside , CA 92504-3441
Phone: 909-687-9922

Fax: 909-688-5270

Office: YWCA San Diego County Address: 1012 C St

ddress: 1012 C St San Diego , CA 92101-5522

Phone: 619-239-0355 Fax: 619-233-8545

Office: YWCA San Gabriel Valley Address: 961 S Glendora Ave

West Covina, CA 91790-4205 Phone: 626-960-2995

Phone: 626-960-2995 Fax: 626-814-0447

Office: YWCA Silicon Valley Office: YWCA Santa Monica/Westside Address: 375 S 3rd St Address: 2019 14th St Santa Monica, CA 90405-1600 San Jose , CA 95112-3649 310-452-3881 Phone: 408-295-4011 Phone: 408-295-0608 310-392-7578 Fax: Fax: Office: YWCA Sonoma County Office: YWCA University of California Berkeley Address: 1128 Edwards Avenue Address: 2600 Bancroft Way Berkeley, CA 94704-1717 Santa Rosa, CA 95404 Phone: 510-848-6370 707-546-9922 Phone: Fax: 510-848-6375 Fax: 707-546-9928 Office: YWCA Watsonville Office: YWCA West End Address: 340 E Beach St Address: 218 W E St Watsonville, CA 95076-4838 Ontario, CA 91762-3420 Phone: 909-983-9922 Phone: 831-724-6078 831-724-3245 909-983-9923 Fax: Display all YWCA local offices in your state: Search Select State: California Search for YWCA office near you: Radius Zip code Search 1 mile Search for YWCA office by name: Search

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Corporation					
YWCA OF SAN DIEGO CO	DUNTY				
Number: C0052871	Date Filed: 2/7/1908	Status: active			
Jurisdiction: California					
	Address				
1012 C ST					
SAN DIEGO, CA 92101					
	Agent for Service of Process				
CASEY GWINN					
1012 C ST					
SAN DIEGO, CA 92101					

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Codes of Conduct CA Updated April 30, 2008

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ANAHEIM HOUSING AUTHORITY City Hall West 201 S Anaheim Blvd Anaheim, CA 92805

SU CASA DOMESTIC ABUSE NETWORK P.O. Box 998 Artesia, CA 907020998

ALLIANCE AGAINST FAMILY VIOLENCE AND SEXUAL ASSAULT 1921 19th Street Bakersfield, CA 93301

BETHANY SERVICES, DBA, BAKERSFIELD HOMELESS CENTER 1600 East Truxtun Avenue Bakersfield, CA 93305

CLINICAL SIERRA VISTA INC. 145 ruxtun Ave 4th Floor Bakersfield, CA 93301

CONSUMER CREDIT COUNSELORS OF KERN COUNTY, INC. 5300 Lennox Ave., Ste 200 Bakersfield, CA 93309-1662

GREATER BAKERSFIELD LEGAL ASSISTANCE, INC. (GBLA) 615 California Avenue Bakersfield, CA 93304

HOUSING AUTHORITY OF THE COUNTY OF KERN 601 24th Street
Bakersfield, CA 93301

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CITY OF BENICIA HOUSING AUTHORITY 28 Riverhill Drive Benicia, CA 94510

AFFORDABLE HOUSING ASSOCIATES 1250 Addison Street, Suite G Berkeley, CA 94702 BERKELEY FOOD AND HOUSING PROJECT 2140 Dwight Way Berkeley, CA 94704

BUILDING OPPORTUNITIES FOR SELF-SUFFICIENCY (BOSS) 2065 Kittredge Street, Suite E Berkeley, CA 94704

CITY OF BERKELEY 2180 Milvia Street Berkeley, CA 94704

LIFELONG MEDICAL CARE P.O. Box 11247 Berkeley, CA 94712

RESOURCES FOR COMMUNITY DEVELOPMENT 2730 Telegraph Avenue Berkeley, CA 94705

UNIVERSITY OF CALIFORNIA 336 Sproul Hall Berkeley, CA 94720-5940

WOMEN'S DAYTIME DROP-IN CENTER 2218 Acton Street Berkeley, CA 94702

TIMBISHA SHOSHONE TRIBE 136 Edwards Street Bishop, CA 93514

MANZANITA BAND OF MISSION INDIANS P.O. Box 1302 Boulevard, CA 91905

IMPERIAL VALLEY HOUSING AUTHORITY 1401 "D" Street Brawley, CA 92227

CORA (COMMUNITY OVERCOMING RELATIONSHIP ABUSE) 1633 Bayshore Highway, Suite 280 Burlingame, CA 94010

SHELTER NETWORK OF SAN MATEO COUNTY 1450 Chapin Avenue, 2nd Floor Burlingame, CA 94010

COUNTY OF VENTURA HUMAN SERVICES AGENCY 600 Aviation Drive Camarillo, CA 93010

UNITED WAY OF VENTURA COUNTY 1317 Del Norte Road, Suite 100 Camarillo, CA 93010 HOUSING AUTHORITY OF THE COUNTY OF SANTA CRUZ 2931 Mission Street Capage 'a, CA 95060-5709

ESKATON 5105 Manzanita Ave. Carmichael, CA 95608

COMMUNITY HOUSING & CREDIT COUNSELING CENTER 1001 Willow Street Chico, CA 95928

SOUTH BAY COMMUNITY SERVICES 1124 Bay Blvd., Suite D Chula Vista, CA 919117155

SOUTHWESTERN COLLEGE 900 Otay Lakes Road Chula Vista, CA 91910

ELEM INDIAN COLONY 13240 Hwy 20, P.O. Box 1099 Clearlake Oaks, CA 95423

WEST HILLS COLLEGE COALINGA 9900 Cody Street Coalinga, CA 93210

PIC^YUNE RANCHERIA OF THE CHUKCHANSI INDIANS 46. Road 417 Coasrsefold, CA 93614

COLUSA INDIAN COMMUNITY COUNCIL 3730 Highway 45 Colusa, CA 95932

SOUTH CENTRAL HEALTH & REHABILITATION PROGRAMS 3221 North Alameda Street, Suite G Compton, CA 90222

LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA Administrative Office 988 Oak Grove Road Concord, CA 94518

PHOENIX PROGRAMS, INC. 1875 Willow Pass Road #300 Concord, CA 94520

STAND! AGAINST DOMESTIC VIOLENCE N/A Concord, CA 945207972

ORANGE COAST INTERFAITH SHELTER 1963 Wallace Avenue Costa Mesa, CA 92627 ROUND VALLEY INDIAN HEALTH CENTER, INC. Highway 162 & Biggar Lane Covelo, CA 95428

ELK VALLEY RANCHERIA 2332 Howland Hill Road Crescent City, CA 95531

CITY OF CULVER CITY 9770 Culver Blvd Culver City, CA 90232

CUPERTINO COMMUNITY SERVICES 10104 Vista Drive Cupertino, CA 95014

CITY OF DAVIS 23 Russell Boulevard Davis, CA 95616

YOLO COMMUNITY CARE CONTINUUM 1950 5th Street Davis, CA 95616

SOUTHERN CALIFORNIA ALCOHOL & DRUG PROGRAMS, INC. 11500 Paramount Boulevard Downey, CA 90241

WOMANHAVEN, INC. Na El Centro, CA 92243

CITY OF ENCINITAS HOUSING AUTHORITY 505 South Vulcan Ave. Encinitas, CA 92024

COMMUNITY RESOURCE CENTER 650 Second Street Encinitas, CA 92024

NORTH COUNTY INTERFAITH COUNCIL 550 W. Washington Ave, Ste. B Escondido, CA 92025

NORTH COAST SUBSTANCE ABUSE COUNCIL, INC 1364 Myrtle Avenue Eureka, CA 95501

REDWOOD COMMUNITY ACTION AGENCY 904 G Street Eureka, CA 95501

CITY OF FAIRFIELD 823-B Jeffereson St Fairfield, CA 94533

SOLANO COUNTY HEALTH AND SOCIAL SERVICES 275 Beck Avenue Fa 1, CA 94533

QUARTZ VALLEY INDIAN RESERVATION 13601 Quartz Valley Road Fort Jones, CA 96032

CITY OF FREMONT 3300 Capitol Avenue Fremont, CA 94538

CENTRAL COMMUNITY DEVELOPMENT CENTER 211 South Barton Ave Fresno, CA 93702

FRESNO COUNTY ECONOMIC OPPORTUNITIES COMMISSION 1920 Mariposa Mall, Suite 300 Fresno, CA 93721

FRESNO COUNTY HOUSING AUTHORITY DBA HOUSING AUTHORITIES OF CITY AND COUNTY OF FRESNO, CA 1331 Fulton Mall Fresno, CA 93721

HOUSING AUTHORITY OF THE CITY OF FRESNO 1331 Fulton Mall Fresno, CA 93721

MA REE MASON CENTER 1600 M Street Fresno, CA 93721

POVERELLO HOUSE 412 F Street Fresno, CA 93777

STATE CENTER COMMUNITY COLLEGE DISTRICT 1101 E University Avenue Fresno, CA 93741

CALIFORNIA STATE UNIVERSITY, FULLERTON FOUNDATION 2600 E Nutwood Ave, Ste 275 Fullerton, CA 92831

GARDEN GROVE HOUSING AUTHORITY 11277 Garden Grove Blvd., Suite 101-C Garden Grove, CA 92843-1371

HOUSING AUTHORITY OF THE CITY OF GLENDALE 141 N. Glendale Ave Room 202 Glendale, CA 91206

GREENVILLE RANCHERIA P.O. Box 279 Greenville, CA 95947

HOUSING AUTHORITY OF THE COUNTY OF KINGS 680 N. Douty Street P.O. Box 355 Hanford, CA 93232-0355

KARUK TRIBE OF CALIFORNIA P.O. Box 1016, 64236 Second Avenue Happy Camp, CA 96039

CHEMEHUEVI INDIAN TRIBE P.O. Box 1976 Havasu Lake, CA 92363

MOUNTAIN VALLEY ELDER CARE P.O. Box 1577 Hayfork, CA 96041

COUNTY OF ALAMEDA 224 West Winton Avenue, Room 108 Hayward, CA 94544

EDEN COUNCIL FOR HOPE OPPORTUNITY 770 A Street Hayward, CA 94541

EDEN HOUSING, INC. 409 Jackson St. Hayward, CA 94544

HOUSING AUTHORITY OF THE COUNTY OF ALAMEDA COUNTY 22941 Atherton Street Hayward, CA 94541-6633

COVENANT HOUSE CALIFORNIA 1325 North Western Avenue Hollywood, CA 90027

LOS ANGELES YOUTH NETWORK 1550 North Gower Street Hollywood, CA 90028

YMCA OF METROPOLITAN LOS ANGELES 1553 North Schrader Boulevard Hollywood, CA 90028

BEAR RIVER BAND OF ROHNERVILLE RANCERIA 27 Bear River Drive Humboldt, CA 95551

COLETTE'S CHILDREN HOME 17301 Beach Blvd. #11 Huntington Beach, CA 92647 IMPERIAL VALLEY COLLEGE 380 E. Aten Road Impart 1, CA 92251

COACHELLA VALLEY HOUSING COALITION 45-701 Monroe Street, Suite G Plaza One Indio, CA 92201

UNITED STATES VETERANS INITIATIVE 733 South Hindry Avenue Inglewood, CA 90301

BISHOP INDIAN TRIBAL COUNCIL 50 Tu Su Lane Inyo, CA 93514

HUMAN OPTIONS, INC. P.O. Box 53745 Irvine, CA 92619

YUROK TRIBE P.O. Box 1027, 190 Klamath Blvd. Klamath, CA 95548

EPISCOPAL HOMES FOUNDATION 3650 Mt. Diablo Blvd., Ste 100 Lafayette, CA 94549

SAP LEBACK COMMUNITY OUTREACH 23 Moulton Parkway, Suite B-12 Laguna Hills, CA 92653

BIG VALLEY BAND OF POMO INDIANS 27 Mission Rancheria Road Lakeport, CA 95453

ANTELOPE VALLEY DOMESTIC VIOLENCE COUNCIL P.O. Box 2980 Lancaster, CA 93539

INLAND TEMPORARY HOMES P.O. Box 239 Loma Linda, CA 92354

HOUSING AUTHORITY OF THE COUNTY OF SANTA BARBARA 815 West Ocean Avenue, P.O. Box 397 Lompoc, CA 93436-6526

LOMPOC HOUSING ASSISTANCE CORPORATION 604 E. Ocean Avenue, Suite E Lompoc, CA 93436

CITY OF LONG BEACH 2525 Grand Ave., Room 220 Long Beach, CA 90815-1765 HOUSING AUTHORITY OF THE CITY OF LONG BEACH 521 East Fourth Street Long Beach, CA 90802

1736 FAMILY CRISIS CENTER 2116 Arlington Avenue, Suite 200 Los Angeles, CA 90018

A COMMUNITY OF FRIENDS 3345 Wilshire Boulevard, Suite 1000 Los Angeles, CA 90010

ASIAN PACIFIC WOMEN'S CENTER, INC. 1145 Wilshire Boulevard, 1st Floor Los Angeles, CA 90017

BEACON HOUSING, INC. 5000 Edenhurst Avenue Los Angeles, CA 90039

BEYOND SHELTER 520 South Virgil Avenue, Suite 200 Los Angeles, CA 90020

BYDESIGN FINANCIAL SOLUTIONS 5628 E. Slauson Avenue Los Angeles, CA 90040

CALIFORNIA COUNCIL FOR VETERANS AFFAIRS, INC. 2501 West Florence Avenue Los Angeles, CA 90043

CATHOLIC CHARITIES OF LOS ANGELES, INC. 1531 James M. Wood Boulevard, P.O. Box 15095 Los Angeles, CA 900150095

CENTER FOR HUMAN RIGHTS AND CONSTITUTIONAL LAW, INC. 256 South Occidental Boulevard Los Angeles, CA 90057

CITY OF LOS ANGELES 1200 W. 7th Street Los Angeles, CA 90017

COUNTY OF LOS ANGELES 425 Shatto Place Los Angeles, CA 90020

EAST LA COMMUNITY CORPORATION 530 S. Boyle Avenue Los Angeles, CA 90033-3817

ESPERANZA COMMUNITY HOUSING CORPORATION 2337 S. Figueroa Street Los Angeles, CA 90007

FILIPINO AMERICAN SERVICE GROUP, INC. 135 North Parkview Street Los geles, CA 90026

GRAMERCY HOUSING GROUP 1824 4th Avenue Los Angeles, CA 90019

HOMES FOR LIFE FOUNDATION 8939 South Sepulveda Boulevard, Suite 460 Los Angeles, CA 90045

HOUSING AUTHORITY OF THE CITY OF LOS ANGELES 2600 Wilshire Boulevard, Suite 5600 Los Angeles, CA 90057

JEWISH FAMILY SERVICES OF LOS ANGELES (JFS) 6505 Wilshire Boulevard, Suite 500 Los Angeles, CA 90048

JWCH INSTITUTE, INC. 1910 West Sunset Boulevard, Suite 650 Los Angeles, CA 90026

LAFAYETTE CONSOLIDATED GOVERNMENT 705 W. University Ave. Los Angeles, CA 70506

LECAL AID FOUNDATION OF LOS ANGELES 11 renshaw Blvd.
Los Angeles, CA 90019

LOS ANGELES HOMELESS SERVICES AUTHORITY (LAHSA) 453 South Spring Street, 12th Floor Los Angeles, CA 90013

LOS ANGELES TRADE TECHNICAL COLLEGE 400 W. Washington Boulevard Los Angeles, CA 90015

LTSC COMMUNITY DEVELOPMENT CORP. 231 E. Third St. Sta G10b Los Angeles, CA 90013

MARY LIND FOUNDATION 2500 Wilshire Boulevard, Suite 826 Los Angeles, CA 90057

MENORAH HOUSING FOUNDATION 1618 Corner Ave. Los Angeles, CA 90025

NEW DIRECTIONS, INC. 11303 Wilshire Boulevard, Va Building 116 Los Angeles, CA 900731003 NEW ECONOMICS FOR WOMEN 303 South Loma Drive Los Angeles, CA 90017

OPERATION HOPE, INC. 707 Wilshire Boulevard, Ste. 3030 Los Angeles, CA 90017

PATH (PEOPLE ASSISTING THE HOMELESS) 340 North Madison Avenue Los Angeles, CA 90004

SHIELDS FOR FAMILIES, INC. P.O. Box 59129 Los Angeles, CA 90059

SINGLE ROOM OCCUPANCY HOUSING CORPORATION 354 South Spring Street, #400 Los Angeles, CA 90013

TESTIMONIAL COMMUNITY LOVE CENTER 5721 South Western Avenue Los Angeles, CA 90062

THE LOS ANGELES GAY AND LESBIAN COMMUNITY SERVICES CENTER 1625 North Schrader Boulevard Los Angeles, CA 900286213

THE SALVATION ARMY, A CALIFORNIA CORPORATION 900 West James M. Wood Boulevard Los Angeles, CA 90015

UNITED FRIENDS OF THE CHILDREN 1055 Wilshire Boulevard, Suite 1955 Los Angeles, CA 90017

UNIVERSITY OF SOUTHERN CALIFORNIA University Park Campus Los Angeles, CA 90089-0626

WEINGART CENTER ASSOCIATION, INC. 566 South San Pedro Street Los Angeles, CA 90013

MADERA COUNTY COMMUNITY ACTION AGENCY 1200 West Maple Street Madera, CA 93637

THE HOUSING AUTHORITY OF THE CITY OF MADERA 205 North G Street Madera, CA 93637

COALITION OF HOMELESS SERVICES PROVIDERS Martinez Hall 220 12th Street Marina, CA 93933 VETERANS TRANSITIONAL CENTER 220 12th Street Ma CA 939336001

CONTRA COSTA HEALTH SERVICES 597 Center Avenue, Suite 325 Martinez, CA 94553

HOUSING AUTHORITY OF CONTRA COSTA COUNTY 3133 Estudillo, P.O. Box 2759 Martinez, CA 94533

SHELTER, INC. OF CONTRA COSTA COUNTY 1815 Arnold Drive Martinez, CA 94553

THE COUNTY OF YUBA 915 8th Street, Suite 123 Marysville, CA 95901

YUBA COUNTY HOUSING AUTHORITY 915 8th Street Suite 130 Marysville, CA 95901

HOUSING AUTHORITY OF THE COUNTY OF MERCED 405 U Street Merced, CA 95340

MEP^ED COUNTY COMMUNITY ACTION BOARD 174 iles Court, Suite B Merced, CA 95340

MERCED COUNTY DEPARTMENT OF MENTAL HEALTH 2926 G Street, Suite 204 Merced, CA 95340

AMERICAN FAMILY HOUSING 15161 Jackson Street Midway City, CA 92683

CENTER FOR HUMAN SERVICES 1700 Mchenry Village Way, #11 Modesto, CA 95350

COMMUNITY HOUSING AND SHELTER SERVICES 823 15th Street Modesto, CA 953541113

HOUSING AUTHORITY OF THE COUNTY OF STANISLAUS 1701 Robertson Road Modesto, CA 95358-0033

STANISLAUS COMMUNITY ASSISTANCE PROJECT 605 15th Street - Suite "A" Modesto, CA 95354 YOSEMITE COMMUNITY COLLEGE DISTRICT/ MODESTO JUNIOR COLLEGE 2201 Blue Gum Avenue, P.O. Box 4065 Modesto, CA 95352

FOUNDATION OF CALIFORNIA STATE UNIVERSITY MONTEREY BAY 100 Campus Center Monterey, CA 93933

INTERIM, INC. P.O. Box 3222 Monterey, CA 93942

HOUSING AUTHORITY OF THE COUNTY OF LOS ANGELES 2 Coral Circle Monterey Park, CA 91755

SPRINGBOARD NONPROFIT CONSUMER CREDIT MANAGEMENT 23800 Sunnymead Blvd.
Moreno Valley, CA 92553

COUNTY OF NAPA 2261 Elm Street Napa, CA 94559

GREATER NAPA FAIR HOUSING CENTER 611 Cabot Way Napa, CA 94559

HOUSING AUTHORITY OF THE CITY OF NAPA P.O. Box 660 Napa, CA 94559

CITY OF NATIONAL CITY 1243 National City Blvd. National City, CA 91950

AREA HOUSING AUTHORITY OF THE COUNTY OF VENTURA 1400 W. Hillcrest Drive Newbury Park, CA 91320

NORTH FORK RANCHERIA OF MONO INDIANS OF CALIFORNIA P.O. Box 728 North Fork, CA 93643

PENNY LANE CENTERS 15317 Rayen Street North Hills, CA 91343

L.A. FAMILY HOUSING CORPORATION 7843 Lankershim Boulevard North Hollywood, CA 91605 HOUSING AUTHORITY OF THE CITY OF NORWALK 12035 Firestone Blvd, P.O. Box 1030 No. CA 90651-1030

STOP HOMELESSNESS IN THE RIO HONDO AREA, INC. 12300 Fourth Street, Building #213 Norwalk, CA 90650

BAY AREA LEGAL AID 405 14th St., 9th Floor Oakland, CA 94612

BONITA HOUSE, INC. 6333 Telegraph Avenue, Suite 102 Oakland, CA 94609

CITY OF OAKLAND 150 Frank H. Ogawa Plaza, Suite 4340 Oakland, CA 94612

COUNTY OF ALAMEDA 2000 Embarcadero, Suite 300 Oakland, CA 94606

FRED FINCH CHILDREN'S HOME 3800 Coolidge Avenue Oakland, CA 94602

GOC WILL INDUSTRIES OF THE GREATER EAST BAY, INC. 136. Jth Avenue Oakland, CA 94601

LAO FAMILY COMMUNITY DEVELOPMENT, INC. 1551 23rd Avenue Oakland, CA 94606

NATIONAL ASSOCIATION OF REAL ESTATE BROKER-INVESTMENT DIVISION-HOUSING COUNSELING AGENCY 1301 85th Avenue Oakland, CA 94621

OAKLAND HOUSING AUTHORITY 1619 Harrison Street Oakland, CA 94612

SENTINEL FAIR HOUSING 510 16th St., Ste 560 Oakland, CA 94612

CITY OF OCEANSIDE 300 North Coast Highway Oceanside, CA 92054

CITY OF OCEANSIDE COMMUNITY DEVELOPMENT COMMISSIONCITY OF OCEANSIDE COMMUNITY DEVELOPMENT COMMISSION 300 N. Coast Highway Oceanside, CA 92054

HOUSING AUTHORITY OF THE CITY OF OCEANSIDE Nevada Street Annex, 300 North Coast Highway Oceanside, CA 92054

YMCA OF SAN DIEGO COUNTY 215 Barnes Street Oceanside, CA 92054

OC PARTNERSHIP 139 S. Olive Street Orange, CA 92866

ORANGE COUNTY ASSOCIATION FOR MENTAL HEALTH 822 Town & Country Road Orange, CA 92868

WOMEN'S TRANSITIONAL LIVING CENTER, INC. (WTLC) P.O. Box 6103 Orange, CA 92863

CITY OF OXNARD 300 W. Third Street Oxnard, CA 93030

PROJECT SENTINEL, INC. 430 Sherman Ave., Ste. 308 Palo Alto, CA 94306

BRIDGE FOCUS, INC. 11418 Chase Street, Suite 205 Panorama City, CA 91402

PASADENA COMMUNITY DEVELOPMENT COMMISSIOM 649 N. Fair Oaks Ave., Suite 202 Pasadena, CA 91103

SERRA ANCILLARY CARE CORPORATION DBA THE SERRA PROJECT 1030 South Arroyo Parkway, 2nd Floor Pasadena, CA 91105

HOUSING AUTHORITY OF THE CITY OF PASO ROBLES P.O. Box 817 Paso Robles, CA 93447

COMMITTEE ON THE SHELTERLESS P.O. Box 2744 Petaluma, CA 949532744 PICO RIVERA HOUSING ASSISTANCE AGENCY 6615 Passons Boulevard P.O. Box 1016
Pic /era, CA 90660

EL DORADO COUNTY HOUSING AUTHORITY 937 Spring Street Placerville, CA 95667

CITY OF POMONA 505 South Garey Ave. Pomona, CA 91769

HOUSING AUTHORITY, CITY OF POMONA 505 South Garey Avenue, P.O. Box 660 Pomona, CA 91766

HOUSING AUTHORITY OF THE CITY OF PORT HUENEME 250 North Ventura Road Port Hueneme, CA 93041

POOR AND THE HOMELESS TEHAMA COUNTY COALITION 240 Kimball Road Red Bluff, CA 96080

HOUSING AUTHROTITY OF THE CITY OF REDDING P.O. Box 496071 Redding, CA 96049-6071

NOF-YERN VALLEY CATHOLIC SOCIAL SERVICE, INC. 102 arket St. Redding, CA 96001

MENTAL HEALTH ASSOCIATION OF SAN MATEO COUNTY 2686 Spring Street Redwood City, CA 94063

SERVICE LEAGUE OF SAN MATEO COUNTY 757 Middlefield Road Redwood City, CA 94063

GREATER RICHMOND INTERFAITH PROGRAM 3113 Macdonald Avenue Richmond, CA 94504

RUBICON PROGRAMS INC. 2500 Bissell Avenue Richmond, CA 94804

WOMEN'S CENTER-HIGH DESERT, INC. 134 S. China Lake Blvd. Ridgecrest, CA 93555

COUNCIL OF RIVERSIDE, COMMUNITY HEALTH AGENCY 4065 County Circle Dr. #304 Riverside, CA 92503

COUNTY OF RIVERSIDE 4060 County Circle Drive Riverside, CA 92503

HOUSING AUTHORITY OF THE COUNTY OF RIVERSIDE 5555 Arlington Avenue Riverside, CA 92504

INLAND COUNTIES LEGAL SERVICES, INC. 1737 Atlanta Avenue, Suite H-3 Riverside, CA 925072419

SPRINGBOARD NON-PROFIT CONSUMER CREDIT MANAGEMENT 4351 Latham Street Riverside, CA 92501

ROSEVILLE HOUSING AUTHORITY 311 Vernon Street Roseville, CA 95678

HUMAN RIGHTS/FAIR HOUSING COMMISSION OF THE CITY AND COUNTY OF SACRAMENTO 1112 I Street
Sacramento, CA 95814

SACRAMENTO NEIGHBOHOOD HOUSING SERVICES 3447 5th Avenue Sacramento, CA 95817

STATE OF CALIFORNIA 700 North 19th St., Rm 258 Sacramento, CA 95814

TRANSITIONAL LIVING AND COMMUNITY SUPPORT, INC. 1507 21st Street, #205 Sacramento, CA 95814

TRANSITIONAL LIVING AND COMMUNITY SUPPORT, INC. 2555 3rd St., Ste 110 Sacramento, CA 95818

CHILDREN'S SERVICES INTERNATIONAL 344 Salinas Street, Suite 111 Salinas, CA 93902

HOUSING AUTHORITY OF THE COUNTY OF MONTEREY 123 Rico Street Salinas, CA 93907

INLAND MEDIATION BOARD 1005 Begonia Avenue San Bernadino, CA 91762

CENTRAL CITY LUTHERAN MISSION 1354 North G Street San Bernardino, CA 92405

FRAZEE COMMUNITY CENTER 1140 West Mill Street

Sar mardino, CA 92410

HOUSING AUTHORITY OF THE COUNTY OF SAN BERNARDINO

715 E Brier Drive

San Bernardino, CA 92408-2841

INLAND BEHAVIORAL AND HEALTH SERVICES, INC.

1963 North E Street

San Bernardino, CA 92405

SAN BERNARDINO COUNTY, DEPARTMENT OF PUBLIC HEALTH

120 Carousel Mall

San Bernardino, CA 92415-0475

CATHOLIC CHARITIES

349 Cedar Street

San Diego, CA 92101

COUNTY OF SAN DIEGO, DEPT. OF HOUSING & COMMUNITY DEVELOPMENT

3989 Ruffin Road

San Diego, CA 92123

EPISCOPAL COMMUNITY SERVICES

P.O. Box 33168

San Diego, CA 921633168

JEV TH FAMILY SERVICE OF SAN DIEGO

37 sixth Avenue

San Diego, CA 92103

NEIGHBORHOOD HOUSE ASSOCIATION

5660 Copley Dr.

San Diego, CA 92111

SAN DIEGO HOME LOAN COUNSELING & EDUCATION CENTER

3180 University Ave.

San Diego, CA 92104

SAN DIEGO HOUSING COMMISSION

9550 Ridgehaven Court

San Diego, CA 92123

SAN DIEGO YOUTH & COMMUNITY SERVICES

3255 Wing Street

San Diego, CA 92110

ST. VINCENT DE PAUL VILLAGE, INC.

3350 E Street

San Diego, CA 92102

TACHS (THE ASSOCIATION FOR COMMUNITY HOUSING SOLUTIONS)

9636 Tierra Grande

San Diego, CA 92126

VOLUNTEERS OF AMERICA 3530 Camino Del Rio North, Suite 300 San Diego, CA 92108

YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF SAN DIEGO COUNTY 1012 C Street San Diego, CA 92101

AIDS LEGAL REFERRAL PANEL 1663 Mission St., Ste 500 San Francisco, CA 94103

ASIAN, INC. 1670 Pine Street San Francisco, CA 94109

CALIFORNIA RURAL LEGAL ASSISTANCE, INC. 631 Howard St., Ste 300 San Francisco, CA 94105

CATHOLIC CHARITIES CYO 180 Howard Street, Suite 100 San Francisco, CA 94105

CITY AND COUNTY OF SAN FRANCISCO 1440 Harrison Street San Francisco, CA 941207988

COMMUNITY AWARENESS & TREATMENT SERVICES, INC. 1446 Market Street San Francisco, CA 94102

COMMUNITY HOUSING PARTNERSHIP 280 Turk Street San Francisco, CA 94102

COMPASS COMMUNITY SERVICES 995 Market Street, 5th Floor San Francisco, CA 94103

CONSUMER CREDIT COUNSELING SERVICE OF SAN FRANCISCO 150 Post Street, 5th Floor San Francisco, CA 94108

LA RAZA CENTRO LEGAL 474 Valencia St., Ste 295 San Francisco, CA 94103

LARKIN STREET YOUTH SERVICES 1138 Sutter Street San Francisco, CA 94109

MERCY HOUSING CALIFORNIA 1360 Mission St., Ste 300 San Francisco, CA 94103

MISSION ECONOMIC DEVELOPMENT ASSOCIATION 3505 20th Street Sal Incisco, CA 94110

PROGRESS FOUNDATION 368 Fell Street

San Francisco, CA 94102

SAN FRANCISCO HOUSING AUTHORITY 4440 Turk Street San Francisco, CA 94102

SAN FRANCISCO MINISTRIES HOUSING CORPORATION 559 Ellis Street San Francisco, CA 94109

ST. VINCENT DE PAUL SOCIETY OF SAN FRANCISCO 3543- 18th Street #4 San Francisco, CA 94110

SWORDS TO PLOWSHARES - A VETERANS RIGHTS ORGANIZATION 1060 Howard Street San Francisco, CA 94103

THE ARK OF REFUGE, INC. 1025 Howard Street San Francisco, CA 94103

THE ALVATION ARMY, A CALIFORNIA CORPORATION 832. Isom Street San Francisco, CA 94107

UNIVERSITY OF CALIFORNIA, THE REGENTS OF THE 3333 California Street, Ste 315 San Francisco, CA 94143

CHARITIES HOUSING DEVELOPMENT CORPORATION OF SANTA CLARA COUNTY 465 South First Street San Jose, CA 95113

COMMUNITY TECHNOLOGY ALLIANCE 115 East Gish Road #222 San Jose, CA 95112

EMERGENCY HOUSING CONSORTIUM OF SANTA CLARA COUNTY 2665 North First Street, Suite 210 San Jose, CA 95134

HOUSING AUTHORITY OF THE COUNTY OF SANTA CLARA 505 West Julian Street San Jose, CA 95110

INNVISION THE WAY HOME 974 Willow Street San Jose, CA 95125

NEXT DOOR SOLUTIONS TO DOMESTIC VIOLENCE N/A

San Jose, CA 95112

SAN JOSE CATHEDRAL FOUNDATION 80 S. Market Street San Jose, CA 95113

THE UNITY CARE GROUP 237 Race Street San Jose, CA 95126

HOUSING AUTHORITY OF THE CITY OF SAN LUIS OBISPO 487 Left Street, P.O. Box 1289 San Luis Obispo, CA 93406-1289

SAMARITAN HOUSE 1511 S. Claremont Street San Mateo, CA 94402

HARBOR INTERFAITH SERVICES, INC. 670 West Ninth Street San Pedro, CA 90731

RAINBOW SERVICES, LTD. 453 West 7th Street San Pedro, CA 90731

BUCKELEW PROGRAMS 914 Mission Avenue San Rafael, CA 94901

CENTER POINT, INC. 135 Paul Drive San Rafael, CA 94903

FAIR HOUSING OF MARIN 615 B St. San Rafael, CA 94901

HOMEWARD BOUND OF MARIN 199 Greenfield Avenue San Rafael, CA 94901

HOUSING AUTHORITY OF THE COUNTY OF MARIN 4020 Civic Center Drive San Rafael, CA 94903

MARIN ABUSED WOMEN'S SERVICES Na San Rafael, CA 94901

HOUSING AUTHORITY OF THE COUNTY OF SAN DIEGO 3989 Ruffin Road Sand Diego, CA 92123 CONSUMER CREDIT COUNSELORS OF ORANGE COUNTY, INC. 1920 Old Tustin Avenue Sar .na, CA 92705

COUNTY OF ORANGE 1770 N. Broadway Santa Ana, CA 92706

HOUSING AUTHORITY OF THE CITY OF SANTA ANA 20 Civic Center Plaza, P.O. Box 1988 Santa Ana, CA 92702

MERCY HOUSE TRANSITIONAL LIVING CENTERS, INC. P.O. Box 1905 Santa Ana, CA 92702

ORANGE COUNTY FAIR HOUSING COUNCIL, INC. 201 S. Broadway
Santa Ana, CA 92701

ORANGE COUNTY HOUSING AUTHORITY 1770 North Broadway Santa Ana, CA 92706-2642

RANCHO SANTIAGO 2323 North Broadway Santa Ana, CA 92706-1640

THF OHN HENRY FOUNDATION 15 ... Broadway Santa Ana, CA 92706

VETERANS FIRST 1548 West First Street Santa Ana, CA 92703

DOMESTIC VIOLENCE SOLUTIONS FOR SANTA BARBARA COUNTY P.O. Box 1536 Santa Barbara, CA 93102

HOUSING AUTHORITY OF THE CITY OF SANTA BARBARA 808 Laguna Street Santa Barbara, CA 93101

SANTA BARBARA COMMUNITY HOUSING CORP. 11 E. Haley Street Santa Barbara, CA 93101

SANTA BARBARA COUNTY 105 East Anapmu, Suite #3 Santa Barbara, CA 93101

SANTA BARBARA COUNTY 300 N. San Antonio Rd, Rm 209 Santa Barbara, CA 931101332 TRANSITION HOUSE 425 E. Cota Street Santa Barbara, CA 93101

BILL WILSON CENTER 3490 The Alameda Santa Clara, CA 95050

SANTA CLARA UNIFIED SCHOOL DISTRICT 1840 Benton Street Santa Clara, CA 95050

COUNTY OF SANTA CRUZ 1000 Emeline Avenue Santa Cruz, CA 95060

SANTA CRUZ COMMUNITY COUNSELING CENTER, INC. 195 Harvey West Blvd. Santa Cruz, CA 95060

HOUSING AUTHORITY OF THE COUNTY OF LOS ANGELES 12131 Telegraph Road Santa Fe Springs, CA 90670

GOOD SAMARITAN SHELTER, INC. 731 S. Lincoln Street Santa Maria, CA 93458

CITY OF SANTA MONICA HOUSING AUTHORITY 2121 Cloverfield Boulevard #131 Santa Monica, CA 90404

OPCC (FORMERLY OCEAN PARK COMMUNITY CENTER) 1453-16th Street Santa Monica, CA 90404

STEP UP ON SECOND, INC. 1328 Second Street Santa Monica, CA 90401

UPWARD BOUND HOUSE 1104 Washington Avenue Santa Monica, CA 90403

BURBANK HOUSING DEVELOPMENT CORP. 3432 Mendocino Ave Santa Rosa, CA 95403

COMMUNITY ACTION PARTNERSHIP OF SONOMA COUNTY 1300 North Dutton Santa Rosa, CA 95401

COMMUNITY SUPPORT NETWORK 1430 Guernville Road, Suite 1 Santa Rosa, CA 95403 INTERFAITH SHELTER NETWORK, INC. 835 Piner Road, Suite A Sar losa, CA 95403

SERVICE OUTREACH MOTIVATION EMPOWERMENT (SOME) 608 1/2 Morgan Street Santa Rosa, CA 95401

SONOMA COUNTY COMMUNITY DEVELOPMENT COMMISSION 1440 Guerneville Road Santa Rosa, CA 95403

VIETNAM VETERANS OF CALIFORNIA, INC. P.O. Box 378 Santa Rosa, CA 95402

YWCA OF SONOMA COUNTY P.O. Box 3506 Santa Rosa, CA 95402

MESA GRANDE BAND OF MISSION INDIANS Post Office Box 270 Santa Ysabel, CA 92070

SANTA YSABEL BAND OF DIEQUENO INDIANS P.O. Box 130 Santa Ysabel, CA 92070

INTCOVAL HOUSE P.O. Jx 335 Seal Beach, CA 90740

DRY CREEK RANCHERIA BAND OF POMO INDIANS OF CALIFORNIA P.O. Box 607 Sonoma, CA 95441

HOUSING AUTHORITY OF THE COUNTY OF SAN JOAQUIN 448 S. Center St. Stockton, CA 95203

SUSANVILLE INDIAN RANCHERIA 75 Joaquin Street Susanville, CA 996130

TARZANA TREATMENT CENTERS, INC. 18646 Oxnard Street Tarzana, CA 91356

MANY MANSIONS 1459 E. Thousand Oaks Blvd., Bldg. C Thousand Oaks, CA 91362

UNITED WAY OF TULARE COUNTY 1601 East Prosperity Avenue Tulare, CA 93275 MACT HEALTH BOARD, INC. P.O. Box 2080 Tuolumne, CA 95379

FOOTHILL FAMILY SHELTER, INC. 1501 West Ninth Street, Suite D Upland, CA 91786

HOUSING AUTHORITY OF THE CITY OF UPLAND 1226 North Campus Avenue Upland, CA 91786

CITY OF VACAVILLE, OFFICE OF HOUSING AND REDEVELOPMENT DBA VACAVILLE HOUSING AUTHORITY 40 Eldridge Ave, Ste. 2 Vacaville, CA 95688

SOLANO COUNTY HOUSING AUTHORITY 40 Eldridge Avenue, Suite 2 Vacaville, CA 95688

HOUSING AUTHORITY OF CITY OF VALLEJO 200 Georgia Street, P.O. Box 1432 Vallejo, CA 94590

THE LORD'S FELLOWSHIP 1055 Azuar Drive Vallejo, CA 94592

SAINT JOSEPH CENTER 204 Hampton Drive Venice, CA 90291

VENICE COMMUNITY HOUSING CORPORATION 720 Rose Avenue Venice, CA 90291

VENICE FAMILY CLINIC 604 Rose Avenue Venice, CA 90291

COUNTY OF VENTURA BEHAVIORAL HEALTH DEPARTMENT 505 Poli Street Ventura, CA 93001

COUNTY OF VENTURA HUMAN SERVICES AGENCY 300 Hillmont Avenue Ventura, CA 93003

HOUSING AUTHORITY OF THE CITY OF SAN BUENAVENTURA 995 Riverside Street Ventura, CA 93001

PROJECT UNDERSTANDING 43 East Vince Street Ventura, CA 93001 TURNING POINT FOUNDATION 1065 F. Main St. Ver. , CA 93002

SAINT JOHN OF GOD HEALTH CARE SERVICES 13333 Palmdale Road Victorville, CA 92392

VICTOR VALLEY DOMESTIC VIOLENCE, INC. P.O. Box 2825 Victorville, CA 92393

FAMILY SERVICES OF TULARE COUNTY 815 West Oak Street Visalia, CA 93631

PARTNERS FOR YOUTH VISION, INC. 113 N. Church, Suite 423 Visalia, CA 93291

TURNING POINT OF CENTRAL CALIFORNIA, INC. P.O. Box 7447, 615 So. Atwood Street Visalia, CA 93290-7447

FAMILIES IN TRANSITION OF SANTA CRUZ COUNTY, INC. 15 East Beach Street #201 Watsonville, CA 95076

PA/ O VALLEY SHELTER SERVICES
115 Junan Street
Watsonville, CA 95076

RURAL COMMUNITY ASSISTANCE CORPORATION 3120 Freeboard Drive, Ste. 201 West Sacramento, CA 95691

UNITED CHRISTIAN CENTERS 110 6th Street West Sacramento, CA 95605

GLENN COUNTY HUMAN RESOURCE AGENCY 420 East Laurel Street Willows, CA 95988

CITY OF WOODLAND 300 First Street Woodland, CA 95695

CONSOLIDATED AREA HOUSING AUTHORITY OF SUTTER COUNTY 448 Garden Highway Yuba City, CA 95991



There are 6 Matching Records
Page: 1 of 1
Displaying matches 1 through 6.

Organization/Address

HOPE FOR YOUNG AMERICA

CT NUMBER: 71212

Mailing Address: HOPE FOR YOUNG AMERICA P.O. BOX 124726 SAN DIEGO, CA 921124726

SAN DIEGO ASSOCIATION FOR EDUCATION OF YOUNG CHILDREN CT NUMBER: 38892

Mailing Address: SAN DIEGO ASSOCIATION FOR EDUCATION OF YOUNG CHILDREN P.O. BOX 17023 SAN DIEGO, CA 92177

SAN DIEGO YOUNG ARTISTS MUSIC ACADEMY INCORPORATED CT NUMBER: 111600

Mailing Address: SAN DIEGO YOUNG ARTISTS MUSIC ACADEMY INCORPORATED PO BOX 13279 SAN DIEGO, CA 921703279

YOUNG AUDIENCES OF SAN DIEGO CT NUMBER: 11430

Mailing Address: YOUNG AUDIENCES OF SAN DIEGO 4007 CAMINO DEL RIO S #212 SAN DIEGO, CA 921084101

YOUNG GUNS SOFTBALL CLUB CT NUMBER: 88323

Mailing Address: YOUNG GUNS SOFTBALL CLUB C/O MIKE CARLETON 2322 EVERGREEN STREET

SAN DIEGO, CA 92106

YOUNG WOMENS CHRISTIAN ASSOCIATION OF SAN DIEGO CO CA CT NUMBER: 3005

Mailing Address: YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF SAN DIEGO COUNTY CALIFORNIA 1012 C STREET SAN DIEGO, CA 92101

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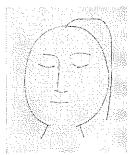
Winter 2007 Volume XXI Number 1

New and Notable

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A Picasso Masterwork

Special Collections recently received a wonderful donation of the 1949 Bibliotheque Française publication of *Carmen* by Prosper Mérimée, illustrated with 38 drypoint etchings by Picasso. The 163-page folio is copy 200 of 320 and includes a title and justifications page signed by Picasso. Dr. Norman Mann, who donated the folio, commented that this work of art and letters reveals "what Picasso could show with a single line."







Changing Japan

In 1961, photojournalist W. Eugene Smith was commissioned by Hitachi Ltd. to photograph the company's operations throughout Japan. The stark, yet superb, pictures he took documenting the company's operations and changes in Japanese society were later collected in the book *Japan: A Chapter of Image*. This first edition, hardcover book was published in 1963 in gravure, and it contains many of Smith's photographs that were not published elsewhere. The book was the first purchase made with income from the Hartung Japanese Studies Endowment and is in honor of former Friends of the Library President Barbara Hartung.



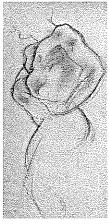
Aztec Parents Gift

The Aztec Parents Association provided funding for the purchase of one Wide Dispersion Localizer□ sound dome and two 42" plasma screen televisions, creating a high-tech news center in the Current Periodicals and Microforms Center. The sound dome delivers high-quality stereo sound to 1-4 individuals within the dome's range without disturbing other library patrons. Students can view and listen to programs aired by SDSU's Instructional Technology Services in the news center.

Pages from New Deal History

Special Collections has acquired the Stanton Macdonald-Wright scrapbook of sketches for the Santa Monica Public Library mural. This one-of-a-kind piece contains 30 pages with 40 pencil drawings, plus 14 pages of photographs of paintings by Macdonald-Wright and clipped news articles. Macdonald-Wright was hired by the Public Works of Art Project (the predecessor to the WPA Federal Art Project) in 1934 to paint a series of murals. The materials in this scrapbook reference "Invention and Imagination," the mural painted on the interior walls of the

Santa Monica Library.

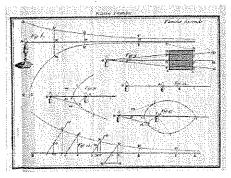






Historical Astronomy Addition

In 1729, M. Pierre Bouguer published Essai d'optique sur la gradation de la lumiere, his landmark work that sought to define the quantity of light lost by passing through a given extent of the atmosphere. Bouguer was the leading French authority on navigational science and published widely on geodesy and hydrography. The library purchased a rare copy of Essai in honor of David DeVorkin, Ph.D., an SDSU alumnus and a recipient of the Monty Award in 2007.



Vince Meades Sheet Music Collection

Vince Meades has made another sizeable donation of sheet music. Included were a number of E.T. Paull pieces, known and valued for their colorful, illustrated covers.







Young Women's Christian Association

Special Collections has been given the Historic Records of the YWCA of San Diego County. The collection includes scrapbooks, photographs, records and other ephemera dating to the organization's formal incorporation in 1908. The YWCA also provided a cash gift to support the cost of making the collection accessible.



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The San Diego Foundation Awards \$400,360 In Grants To The San Diego Community

December 22, 2000

The San Diego Foundation announced 43 grants to San Diego County at its Grant Awards Ceremony on December 15, 2000, at the Schaetzel Center in La Jolla, from 11:30 a.m. - 1:30 p.m. Twenty-nine grants from the Community Endowment Grants Program were announced, in the amount of \$349,600. Fourteen Neighborhood Civic Fund grants were announced, in the amount of \$50,760.

The Community Endowment Grants Program of The San Diego Foundation supports nonprofit projects that improve the quality of life of San Diegans. Twice a year, competitive grants are awarded in the fields of arts and culture, civil society, employment and economic development, education, environment, and health and human services. Grant amounts vary from \$5,000 to \$25,000. Community Endowment Grants were awarded to the following San Diego organizations:

Able - Disabled Advocacy CAPEability

Able - Disabled Advocacy provides county-wide employment and training services to people with all types of disabilities, placing over 6,000 people into jobs over the past 25 years. Through the CAPEability project, Able-Disabled Advocacy will provide School-to-Career transitional employment services to 60 Special Education youth and their families. At least 20 students will be placed in jobs in their chosen career path.

Contact: Elaine Cooluris at (619) 531-5190 Amount awarded by The San Diego Foundation: \$ 25,000

Access Center of San Diego

Wheelchair and Medical Equipment

The Access Center has been providing information, referral, and advocacy services to individuals with disabilities for 25 years. Each year the organization spends up to \$125,000 on medically necessary wheelchairs and equipment for people whose Medicare claims have been denied. The Access Center is also home to the "Spoke Shop" that provides assistance to individuals in repairing and replacing wheelchair parts and accessories.

Contact: Bud Sayles at (619) 293-3500 Amount awarded by The San Diego Foundation: \$19,710

• ANGELS Foster Family Agency Foster Child Matching Program

ANGELS is an organization that rescues abused, abandoned, and neglected children and then places them in foster homes. ANGELS matches foster babies with well-screened and trained foster families committed to caring for them until family reunification or adoption. ANGELS will recruit and train at least 20 foster families and place 30 infants with families in 2001.

Contact: Cathy Richman at (858) 492-5150 Amount awarded by The San Diego Foundation: \$22,030

Assistance League of San Diego County

Operation School Bell

Assistance League of San Diego County has met the needs of seniors, high school students, and

elementary students for 35 years. Operation School Bell will provide funding for the purchase of appropriate school clothing for over 1,800 children at 104 schools throughout the county. Each child is given two new outfits or uniforms in order to assist with the improvement in school performance and self esteem.

Contact: Marie Fogerty at (619) 437-0364

Amount awarded by The San Diego Foundation: \$14,100

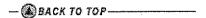
Bayview Baptist Church

Operation Ascend

Bayview Baptist Church, established in 1963, has a current membership of over 2,500 individuals. As a way to promote community participation Bayview Baptist Church led a partnership with teachers, parents, and residents to support a charter petition that resulted in the Nubia Leadership Academy in Southeast San Diego. Operation Ascend is an effort to strengthen the literacy and mathematical skills of 150 students at the Nubia Academy through a before- and after-school program linking mathematics with music.

Contact: Janedra Sykes at (619) 262-8384

Amount awarded by The San Diego Foundation: \$7,300



• Casa De Amparo

Technology Upgrade Project

Casa de Amparo, founded in 1978, has served over 5,000 abused and neglected children and families in North County since its inception. Currently, several services are offered, including a Residential Crisis Center, Family Support Services, Supervised Family Visitation Services, and a Child Development Center. Casa de Amparo will purchase ten computers and ten printers to enable the clinical and child care staff the ability to handle an increased number of cases,

Contact: Sandra Osborn at (760) 754-5500

Amount awarded by The San Diego Foundation: \$14,450

• Castle Park Middle School

Vocal Music Program The Vocal Music program at Castle Park Middle School in South Bay has successfully created positive relationships through performances throughout the community since 1997. The Choir Program will purchase a new classroom piano for better and safer performances on campus and a new sound system to provide for performing opportunities off campus. This equipment will further build pride in over 100 students who are currently enrolled in the program and positive connections with the community.

Contact: Jeff Jenkins at (619) 691-5490

Amount awarded by The San Diego Foundation: \$5,000

Citizens' Scholarship Foundation

San Diego Dollars for Scholars Chapter Expansion

Dollars for Scholars chapter volunteers have awarded over \$108 million in scholarships to more than 215,000 students nationally since 1958. In San Diego, there are currently nine chapters. With the addition of a permanent staff member, the number of local students who will receive financial aid for college will increase. At least four new San Diego chapters will be added and at least two new Collegiate Partners will be added.

Contact: Katie O. Whalen-Elsbree at (858) 292-3828 Amount awarded by The San Diego Foundation: \$15,000

Consensus Organizing Institute

Youth Leadership Institute The goal of the Consensus Organizing Institute, established in 1994, is

to help agencies, including schools, become catalysts for civic engagement. This initiative will provide 15 to 20 San Diego High School students with training and hands-on experience in asset mapping, community building, and problem solving. The students' work will enhance their civic skills, create new relationships among residents, and disseminate information about specific issues.

Contact: Elizabeth Crespo at (619) 299-9585

Amount awarded by The San Diego Foundation: \$13,900

Epilepsy Society of San Diego County Latino Community Project

The Epilepsy Foundation, in operation since 1954, is the only private nonprofit health agency providing epilepsy services in the County. The Latino Project will help individuals with epilepsy and their families overcome the physical, emotional, and social problems associated with seizure disorders. This project will provide outreach to over 1,100 individuals to encourage Latinos to obtain the information and assistance they need, and will provide them with a means to do so.

Contact: Jackie Vella at (619) 296-0161 Amount awarded by The San Diego Foundation: \$12,370

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Heritage of the Americas Museum Educational Materials Publishing Project

The Heritage of the Americas Museum at Cuyamaca College, a cultural heritage and natural history museum, shows continued growth in attendance, volunteer support, and educational programs. The Museum serves San Diego County as the only facility of its kind in East County where educational opportunities expand with community growth. This project provides equipment for in-house publishing of educational study guides furnished free of charge on an annual basis to over 2,000 children between the ages of three to eight.

Contact: Bernard Lueck at (619) 670-5194

Amount awarded by The San Diego Foundation: \$6,000

• Human Development Foundation Open Gate Program

The Human Development Foundation has provided educational resources to students through the Open Gate Program for highly gifted, low-income students in 20 elementary schools since 1998. Working in partnership with the San Diego City Schools, nearly 40 students are enrolled in the program this year. The objective is to raise students' basic academic skills to the 80 to 90 percentiles by the end of the fifth grade.

Contact: Marjorie Fox at (760) 944-9224 Amount awarded by The San Diego Foundation: \$20,000

• Intermountain Park and Recreation, Inc.

Children's Playground Equipment

Intermountain Park & Recreation, Inc., is run by volunteers to provide recreational, social, and cultural programs that build character and enrich the lives of all residents of the Julian area. The purpose of the Children's Playground Equipment project is to replace a much needed play structure that will create a safe and fun environment for the residents and visitors of Julian by providing equipment that is compliant with the Americans with Disabilities Act:

Contact: Rebecca Hatch at (760) 765-2142 Amount awarded by The San Diego Foundation: \$19,310

Jazz Artists Guild

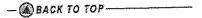
Music-In-Schools

The Jazz Artists Guild has reached over 42,000 San Diego County school students with live in-school jazz musical performances. Over 3,600 students at 18 San Diego County schools will attend live jazz

musical performances in 2001 to encourage them to learn about and appreciate music arts. The goal is to seek increased participation in school music programs and a lifelong heightened appreciation for all forms of music.

Contact: Mikole Karr at (760) 721-8251

Amount awarded by The San Diego Foundation: \$5,000



Mama's Kitchen

2000 Critical Improvements

Mama's Kitchen has delivered over 1,000,000 meals to poor, disabled, and emotionally devastated AIDS patients and their children throughout San Diego County since 1990. The 2000 Critical Improvements project will allow for the purchase of a computer, a scanner, and other needed supplies for the staff that will allow for assistance in development and increased recruiting of volunteer staff.

Contact: Carloyn McFarlane at (619) 233-6262

Amount awarded by The San Diego Foundation: \$2,860

Monarch High School Project

The Art Squad

Monarch High School provides an environment where homeless and at-risk teenagers can reclaim their lives through education. Monarch's academic programs lead students to a high school degree, teach job training skills, and enable personal development skills through arts and mentoring programs. Funding for the school's arts education program, known as the "Art Squad," will enable the hiring of peer educators and the purchase of other needed supplies for approximately 350 students.

Contact: Susan Armenta at (619) 920-0337

Amount awarded by The San Diego Foundation: \$13,200

Museum of Photographic Arts Exposure

The Museum of Photographic Arts, located in Balboa Park, encourages and develops creative activities and programs in the photographic arts. The Exposure project provides under-served students in-school and on-site sessions, stimulating creativity, visual literacy, and art appreciation. The project takes art into the classroom and then provides for transportation of students to visit the museum. The project will serve ten schools during 2001 and reach approximately 300 students.

Contact: Tamoko Maruyama at (619) 238-7559

Amount awarded by The San Diego Foundation: \$10,000

North County Serenity House, Inc.

Graduate Aftercare

Serenity House was the first North County facility devoted exclusively to providing alcohol/drug recovery services to women. Recently added were eight homes, childcare facilities, and services to serve over 300 women and children annually. The Graduate Aftercare Program addresses a service gap by helping women graduates of alcohol/drug recovery programs to succeed for life through ongoing support and training. The goal of the program is that 80 percent of participating graduates will remain clean and sober at the completion of the first year. In the first year, 75 women and 125 children will benefit.

Contact: Kim Archuletta at (760) 741-5098 Amount awarded by The San Diego Foundation: \$9,400

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Partners - A United Methodist Church Mentoring Program

Youth Mentoring

Partners Mentorship Program provides one-to-one mentoring for at-risk and first-time youth offenders, ages ten to 17. Youth served have shown significant improvement in the areas of behavior, academics, and abstinence from drugs. The Youth Mentoring Project will support the addition of two Social Work Interns. Through this project, Partners expects to increase its youth/mentor matches to 120 per year.

Contact: Katie Edwards at (619) 584-5797 Amount awarded by The San Diego Foundation: \$10,000

People For Trees

Plan to Plant

People for Trees has planted over 30,000 street trees, organized more that 30,000 volunteers, and channeled over three million dollars in funding back into local communities since 1989. The Plan to Plant Project will provide a new phone system, computer equipment, and mapping software needed to better plan and organize the activities and events of the organization.

Contact: Laura Limandri at (619) 231-5733 Amount awarded by The San Diego Foundation: \$9,270

• San Diego Black Nurses Association Community Organ Donation

The San Diego Black Nurses Association, an organization of healthcare professionals and nursing students, has been in existence since 1976. The goal of the organization is to improve the health of African Americans in San Diego County. The Community Organ Donation project seeks to work with local clergy on increasing the outreach and awareness of African Americans on the enormous need for organ and tissue donations.

Contact: Mattie Alien at (619) 263-7124 Amount awarded by The San Diego Foundation: \$13,000

San Diego Hospice Foundation Information Management System

San Diego Hospice was the first hospice provider and remains as San Diego County's largest provider of end-of-life services. Since 1977, the organization has served the needs of residents of San Diego County. The Information Management System Project seeks to increase the capacity of the organization through the purchase of needed software programs that will better assist in development and volunteer tracking.

Contact: Cheryl Lane at (619) 688-1600 Amount awarded by The San Diego Foundation: \$13,400

San Diego Region, California Regional Environmental Education Community Network

Teacher Roundtables and Professional Development San Diego Region, California Regional Environmental Education Community Network has connected hundreds of educators countywide with environmental education resources through educational convocations, interagency collaborations, online resources, information, and referral. The Teacher Roundtables and Professional Development Project provides trainings on important local environmental education topics for interested public school educators in five county school districts to over 4,500 students through five workshops in one year.

Contact: Betsy Leonard at (619) 232-3821 Amount awarded by The San Diego Foundation: \$6,900

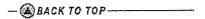
· San Diego Symphony Orchestra

Education Initiative: Peter and the Wolf

The San Diego Symphony, an organization that traces its roots to 1910, remains at the center stage as one of San Diego's major cultural institutions. The Peter and the Wolf Project is the first in a three-year

initiative that will bring symphonic music to at least ten San Diego County Schools and over 5,000 students per year.

Contact: Judy Sjerven at (619) 235-0800 Amount awarded by The San Diego Foundation: \$15,000



· St. Stephen's Church of God in Christ

Youth Community Health and Social Education and Prevention After School St. Stephen's has established over 30 outreach programs since 1962. The after-school program will provide education and support at three to five different sites for approximately 250 teens in the Southeast San Diego area. Teens will be educated through a series of workshops on a wide variety of topics, including sex education, drug and alcohol use, gang and domestic violence, and peer pressure.

Contact: Charlotte Stoudmire at (619) 262-2671 Amount awarded by The San Diego Foundation: \$10,000

• University of California, San Diego Cancer Center Foundation

Black Cosmetologists Promoting Health Program, Phase II The University of California, San Diego Cancer Center has operated the Black Cosmetologists Promoting Health Program for the past seven years. The goal of the program is to provide outreach and education to the African American community via community educators located in hair salons throughout San Diego. Over the course of the next year, the program will continue to advance the health of the community which it serves by working with at least ten stylists.

Contact: Georgia Sadler at (858) 822-0070 Amount awarded by The San Diego Foundation: \$12,500

· Unyeway, Inc.

Video Project

Unyeway has been dedicated to enhancing and enriching the lives of persons with developmental disabilities by training, employing, and empowering them in their communities. This project will find employment for 30 individuals, and educate school children and the public on the advantages of working and living in a diverse community which includes people with disabilities.

Contact: Kim Metli at (760) 789-5960 Amount awarded by The San Diego Foundation: \$7,000

Winston School of San Diego

Graphic Design and Computer Arts Program

In the last 12 years, the Winston School has helped hundreds of students struggling with learning differences to overcome their weaknesses and succeed in entering colleges and vocational schools. This program will further its mission by providing over 100 students with critical multimedia and graphic design skills and knowledge.

Contact: Bill Harris at (858) 259-8155 Amount awarded by The San Diego Foundation: \$5,000

YWCA of San Diego County

Career Counseling Services Young Women's Christian Association initiated job-training programs for women during 1920's, when such programs were otherwise unavailable. Career Counseling Services offers residents career/aptitude assessments, computer tutorials, and job readiness/retention modules. The goal of the project is to increase employment rates, gain higher wages, and promote greater independence for at least 350 women who are clients of the shelter.

Contact: Brian Biber at (619) 239-0355

distribute Preservation Guidelines, and provide a "welcome wagon" information packet to new residents in Escondido.

Contact: Leticia Trujillo at (760) 739-9942 Amount awarded by The San Diego Foundation: \$2,760

• Residents for the Development of Canine Corners: to have residents, including seniors, work to establish a dog park in Harry Griffith Park in La Mesa.

Contact: Becky Rice at (619) 469-3748

Amount awarded by The San Diego Foundation: \$4,200

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 Ridgeview Neighborhood Association: to continue to build a sense of neighborhood and community by completing area projects in the Ridgeview neighborhood in City Heights.

Contact: Diane McClure-Lott at (619) 263-5394 Amount awarded by The San Diego Foundation: \$3,200

 San Diego Streetscape: to create an intergenerational alley mural that will facilitate communication and storytelling between Asian and Latino elders and diverse youth in Otay Mesa.

Contact: Berenice Baudillo at (619) 429-7265 Amount awarded by The San Diego Foundation: \$4,000

• Stockton Neighborhood Council: to formalize the development and strategic planning process of the Stockton Neighborhood Council in Southeast San Diego.

Contact: Julia Le Blanc at (619) 702-7613 Amount awarded by The San Diego Foundation: \$2,500

 Working on Improving Together Teen Leadership Center: to establish an Advisory Board dedicated to taking an active role in supporting youth in Clairemont and Clairemont Mesa.

Contact: Adela Giessen at (858) 874-3074 Amount awarded by The San Diego Foundation: \$4,200

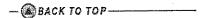
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• Working Solutions: to create an inclusive neighborhood organization committed to safety, effective transportation, and quality of life in San Diego.

Contact: Dierdre Hesse at (858) 558-6954 Amount awarded by The San Diego Foundation: \$4,200

The San Diego Foundation is San Diego's largest foundation and leading philanthropic organization. It is San Diego's only broad-purpose endowment built by hundreds of citizens and organizations committed to improving the quality of life in all our communities. The Foundation assists donors in building and preserving assets for charitable purposes in the greater San Diego region. It also monitors and assesses the changing needs of the region and meets those needs through financial awards and organizational support. The Foundation houses more than 600 funds and has over \$385 million in assets. In its 25 years, The Foundation has granted more than \$155 million to various programs and organizations.

Amount awarded b	y The San	Diego Foundation	: \$12,900
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The San Diego Foundation Neighborhood Civic Fund (NCF) is designed to challenge unincorporated neighborhood groups to support inclusiveness, civic participation, and neighborhood development activities in their own communities. For every \$100 raised by the members of the local Neighborhood Civic Fund, The San Diego Foundation will award \$1,000, up to a total of \$5,000 per fund. NCF grants were awarded to the following San Diego neighborhood organizations:

• Cherokee Point Neighborhood Association: to continue senior outreach, improve neighborhood appearance, and capitalize on current momentum in the Cherokee Point neighborhood in City Heights.

Contact: Barbara Stasukevich at (619) 285-1611 Amount awarded by The San Diego Foundation: \$3,000

• Crown Heights' Resident Association: to formalize the organization and participate in leadership trainings to improve the social and physical conditions of the neighborhood in Oceanside.

Contact: Rosa Toledo at (760) 754-0692 Amount awarded by The San Diego Foundation: \$5,000

• Cultural Recreational Center of El Toyon School: to provide an after-school program to children in National City focusing on building relationships between parents, children, and the El Toyon School.

Contact: Maria Silvia Yañez at (619) 264-7136 Amount awarded by The San Diego Foundation: \$2,000

• **Dictionary Hill Citizens Association:** to expand information outreach to empower residents to seek solutions and improve the sense of neighborhood in Dictionary Hill in Spring Valley.

Contact: Tom Hines at (619) 469-8465 Amount awarded by The San Diego Foundation: \$5,000

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• Friends of Descanso Library: to bring residents of Descanso together to support the public library though the Community Arts Program.

Contact: Molly Jean Featheringill at (619) 445-8377 Amount awarded by The San Diego Foundation: \$1,000

• Friends of Helihole Canyon Open Space Preserve: to bring residents of Valley Center together to support the efforts of Friends of Helihole Canyon Open Space.

Contact: Rick Landavazo at (760) 751-1443
Amount awarded by The San Diego Foundation: \$5,000

Holy Family Organizing Ministry: to unite and work with the families of the community in Linda
 Vista to improve conditions by listening, understanding, and acting.

Contact: Lilly Carrasco at (858) 495-1757 Amount awarded by The San Diego Foundation: \$4,700

. Old Escondido Neighborhood Group: to increase the quarterly circulation of a newsletter, to

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The San Diego Foundation / 2508 Historic Decatur Rd., Ste. 200 / San Diego, CA 92106 619-235-2300 or 858-385-1595 / info@sdfoundation.org



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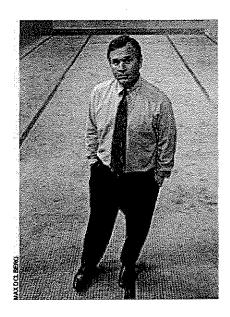
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Shelter from the Storm

Now helmed by former city attorney Casey Gwinn, the San Diego YWCA celebrates a century of providing a safe haven for local women in need

JOAN HEALY



SHE IS THE FACE of today's YWCA: slight and pretty with dark, earnest eyes and delicate hands. She fights back tears as she recalls the years of domestic abuse. With worries of survival, safety and shelter behind her—for the next year—she talks with hope about rebuilding her family, self-confidence and her trust in people. She could be any one of the thousands of women who knock on the doors of YWCA centers of San Diego every year, searching to escape the vicious cycle of domestic violence and homelessness.

This year, the YWCA of San Diego County celebrates 100 years of continuous community service. It has quietly housed, fed, educated and supported thousands of men and women in a historic building on the downtown corner of Tenth Avenue and C Street (its permanent home since 1927). Nicknamed Casa Amiga, the building reflects the renaissance of its gentrifying neighborhood, as well as the organization

itself, with a plan for vast renovation and a new vision for the future.

The national Young Women's Christian Association was founded in the mid-1800s to "alleviate the dismal living conditions of working women." San Diego's YWCA followed suit, but soon initiated many programs of its own that became nationally adopted: Traveler's Aid, Business Women's Clubs, Leadership Development Clubs, an employment bureau and residence programs for distressed and traveling women.

It was here at the San Diego YWCA where Susan B. Anthony, namesake of her more famous suffragette greataunt, found solace and a new beginning. Distraught by alcoholism, failed marriages and a number of other disappointments, including resentment for the famed name, Anthony found herself at Casa Amiga. She later wrote, "My soul was born here in San Diego, in Room 404 of the YW, with its grand view of the Coronado Ferry."

Still true to its mission of bettering the lives, status and opportunities of women and children, the YWCA's current programs are a response to modern social issues. They are designed specifically to help women escape the despair of homelessness and domestic abuse. Services not only fulfill the needs of women and their children in emergency and life-threatening situations but include counseling and legal services, parenting classes, life skills, life coaching and mentoring programs—all the skills needed to begin living a successful independent life.

Today, the YWCA operates four emergency and transitional living facilities throughout San Diego County: Becky's House 1 is a 30-day confidential emergency housing facility; Becky's House 2, a cheery-looking complex of 14 town houses that opened last October, is an 18-month program encouraging independent living within a nurturing environment. Homeless families are welcome for 90-day stays at the Cortez Hill Family Center; and the Passages program, a two-year, three-stage program, has an 85 percent success rate in teaching homeless women the skills they need to find work and permanent housing.

Former San Diego city attorney Casey Gwinn brings his extensive experience as an advocate for victims of domestic abuse to his new role as CEO of the YWCA. Gwinn is one of the founders of the Family Justice Center, a city office that integrates legal, social and health services under one roof. A great success locally, it's become the model for similar centers internationally and has been replicated in 30 U.S. communities and 10 countries.

"My vision for the future of the YWCA is that it becomes the collaborative leader that rallies all the support agencies to work together in a way that will be a whole new model for the country," explains Gwinn. "I'm very excited about restoring this building to its original beauty and making it the heart of a neighborhood of agencies, schools, housing and socially responsible businesses with a cooperative mission."

He believes the YWCA is once again breaking new ground by taking a comprehensive approach not only to alleviate homelessness and domestic violence but prevent it. "Women used to have to go to an average of 25 agencies to deal with their legal, health and social issues. We want to give them all the services they need under one roof."

From:

Webb, Shelley

Sent:

Wednesday, May 21, 2008 4:35 PM

To:

Webb, Shelley

Subject:

FJC Planning Committee Meeting - June 4, 2008

Attachments: FJC Planning Committee Flyer.pdf

TO ALL SAN DIEGO FAMILY JUSTICE CENTER (FJC) PARTNERS, LOCAL SERVICE PROVIDERS, COMMUNITY MEMBERS, AND ALL PERSONS AND ORGANIZATIONS THAT SHARE AN INTEREST IN FAMILY VIOLENCE,

YOU ARE INVITED TO THE FJC PLANNING COMMITTEE MEETING:

DATE:

Wednesday, June 4, 2008

TIME:

12:00 - 1:30 p.m.

LOCATION:

San Diego Family Justice Center

707 Broadway, 7th floor conference room

RSVP:

Marta at (619) 533-4547 or moverly@sandiego.gov

PARKING:

There is a parking structure available at the FJC, however, parking CANNOT be validated for this

meeting.

Information about parking validation at alternate locations will be provided when you RSVP.

The primary goals of the FJC Planning Committee are to bring all interested parties and organizations together to discuss:

- 1. Ways to strengthen the services provided by the FJC to victims of family violence; and
- Options for a future home of the San Diego FJC.

This first meeting is being hosted by the San Diego City Attorney's Office, Domestic Violence & Special Victims Unit, and it is anticipated that future FJC Planning Committee Meetings will be scheduled. The FJC Planning Committee Meeting is open to any and all interested parties and organizations, in order to facilitate an open and comprehensive sharing of needs, concerns, ideas, and plans.

PLEASE FORWARD THIS EMAIL AND THE ATTACHED INFORMATIONAL FLYER TO ANYONE THAT MAY WANT TO ATTEND AND PARTICIPATE.

We look forward to seeing you on June 4!

Thank you, Shelley Webb Head Deputy City Attorney San Diego City Attorney's Office Domestic Violence & Special Victims Unit

FJC PLANNING COMMITTEE

Invites all San Diego Family Justice Center (FJC)
Partners, Local Service Providers, and Community
Members to Participate in the Planning Process.

The Goals of the FJC Planning Committee are to bring everyone together to discuss:

- ways to strengthen the services provided by the FJC to victims of family violence; and
- · options for a future home of the San Diego FJC.



Wednesday, June 4, 2008 12:00 - 1:30 p.m.

San Diego Family Justice Center 707 Broadway

7th Floor Conference Room San Diego, CA 92101

Hosted by the San Diego City Attorney's Office,

Domestic Violence and Special Victims Unit

Please RSVP to Marta at (619) 533-4547 or moverly@sandiego.gov

Please inquire about parking validation at alternate locations when you RSVP,

Parking cannot be validated at the FJC parking garage.

Please share this flyer with other interested parties or organizations.